



The Chartered
Institute of Logistics
and Transport

CILTM PULSE

CONNECTING • EMPOWERING • ADVANCING

AUGUST 2026



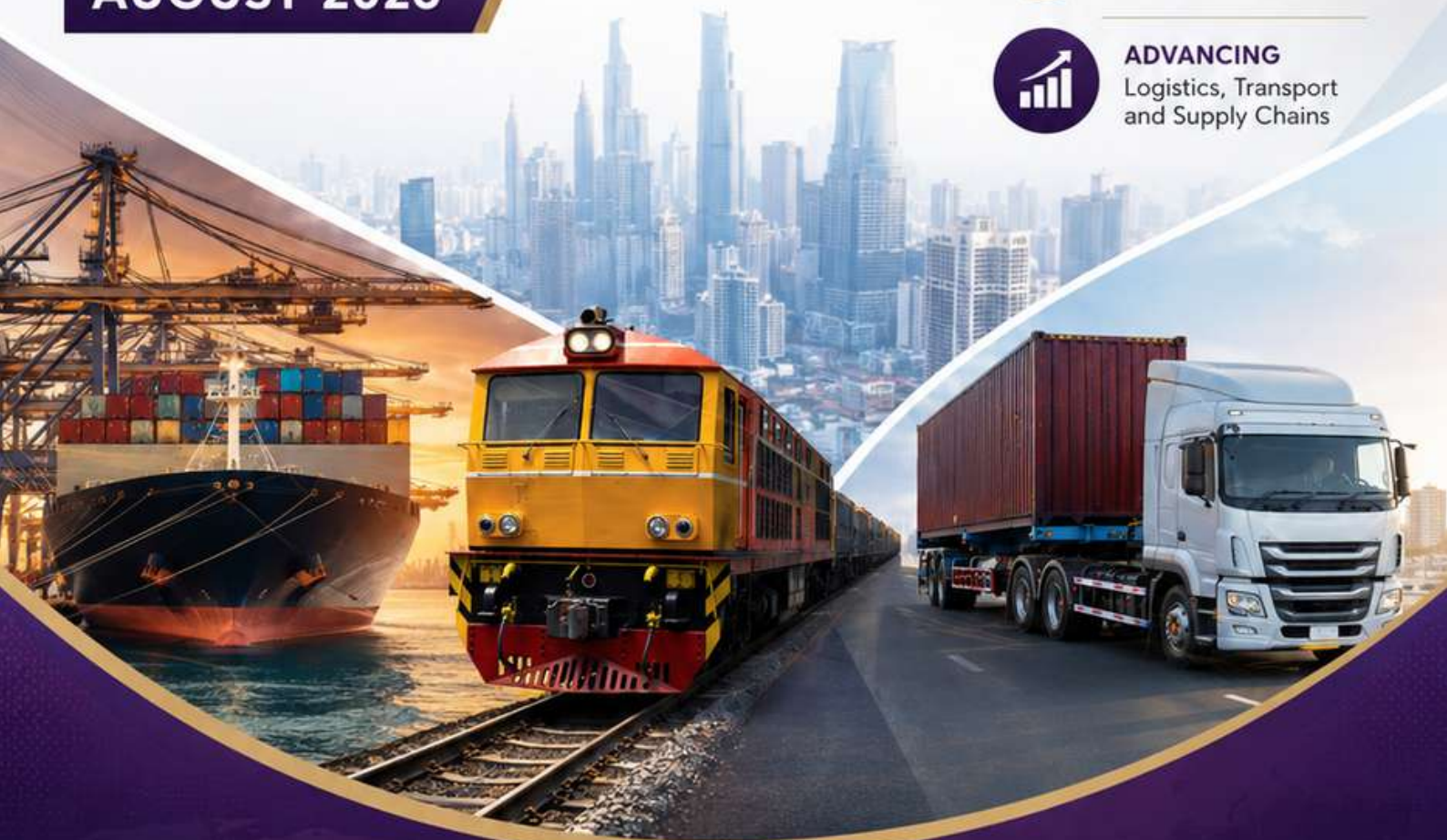
CONNECTING
People, Ideas
and Opportunities



EMPOWERING
Professionals
and Communities



ADVANCING
Logistics, Transport
and Supply Chains



for members only

Malaysia
2026
Truly Asia

NEXT
GENERATION

Women in Logistics
and Transport

إِنَّا لِلّٰهِ وَإِنَّا إِلَيْهِ رَاجِعُونَ

INNA LILLAH WA INNA ILAYHI RAJIUN

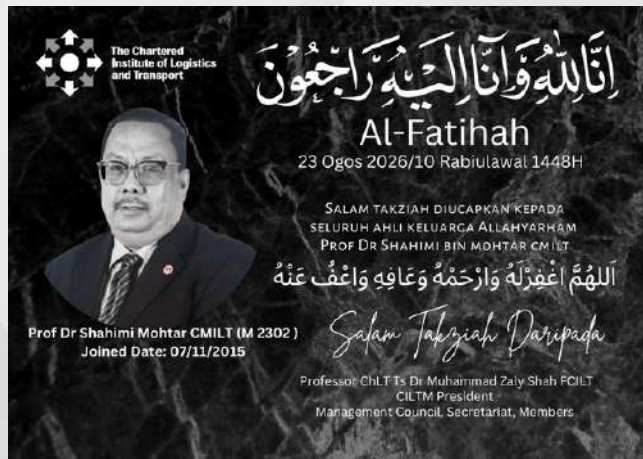


AL-FATIHAH

27 August 2026 | 14 Rabiulawal 1448H

Salam takziah diucapkan kepada seluruh ahli keluarga Allahyarham Datuk Noharuddin Nordin @ Harun CMILT (M 0100).

CILTM Member since: 1977



AL-FATIHAH

23 August 2026 | 10 Rabiulawal 1448H

Salam takziah diucapkan kepada seluruh ahli keluarga Allahyarham Prof. Dr. Shahimi Mohtar CMILT (M 2302), who passed away on 23 August 2026.

CILTM Member since: 7 November 2015

May Allah SWT grant both their families strength, patience and fortitude in facing this difficult time.

Al-Fatihah

Salam takziah daripada:

Professor ChLT Ts. Dr. Muhammad Zaly Shah FCILT

President, CILT Malaysia

Management Council, Secretariat & Members

The Chartered Institute of Logistics and Transport Malaysia (CILTM)

#AlFatimah #SalamTakziah #CILTM #CILTMalaysia #InnalillahiWainnailaihiRajjun



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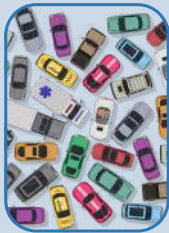
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EDITORIAL TEAM

Professor ChLT Ts Dr Muhammad Zaly Shah FCILT
Advisor

Cdr ChLT Ts Shahrir bin Hj Ahmad (R) FCILT
Chairman Media & Public Relations

Assisted by
CILTM Secretariat, NextGen & WILAT

EDITOR'S MESSAGE

STRENGTHENING OUR PROFESSION THROUGH COLLABORATION AND PROFESSIONAL EXCELLENCE

Dear Members and Readers,

August 2026 has been a month of meaningful engagement, professional development, and continued progress for CILT Malaysia. As we move further into the second half of the year, the activities featured in this edition of CILTM Pulse reflect the Institute's continued commitment to strengthening the logistics and transport profession through collaboration, knowledge-sharing and professional excellence.

Throughout the month, CILT Malaysia continued to engage actively with academia, government agencies, industry and professional partners. These engagements demonstrate the importance of bringing different sectors together to strengthen professional competencies, support workforce development and respond to the changing needs of the logistics and transport industry.



Cdr ChLT Ts Shahrir bin Haji Ahmad
RMN (R) FCILT
Editor-in-Chief, CILTM Pulse

One of the key highlights of August was the CILTM Road Safety Focus Group Discussion, which brought together representatives from government, academia, industry, and the wider community. The discussions provided an important platform to exchange knowledge, experiences and recommendations towards developing a comprehensive road safety agenda. The subsequent CILTM Road Safety Manifesto, Framework and Action Plan marks an important commitment by the Institute to contribute to safer roads and sustainable mobility through collaboration, professional education, policy advocacy and continuous capacity building.

Professional development remained another important focus throughout July. From the Professional Training Programme for Senior Officers of the Royal Malaysian Navy and Royal Brunei Navy, to the United Vision Academy Briefing 2026, Ministry of Transport Briefing 2026, and the Professional Certificate Programme under Bahagian Pembangunan Usahawan MARA, CILTM continued to provide opportunities for participants to strengthen their knowledge and practical competencies in logistics, transport, and supply chain management.

These programme also highlighted the growing importance of equipping professionals with knowledge that responds to emerging industry requirements. Topics such as Artificial Intelligence in Logistics, Supply Chain Management, Freight Forwarding, Procurement, Movement of Goods, Research Methodology and Transport Economics demonstrate the need for continuous learning and professional adaptability in an increasingly dynamic industry.

EDITOR'S MESSAGE

Strengthening Our Profession Through Collaboration and Professional Excellence

The month also saw CILT Malaysia continuing its contribution to National Skills Development, including engagement with the Department of Skills Development and participation in initiatives related to National Occupational Skills Standards. Such collaboration is essential in ensuring that occupational competencies and workforce development remain aligned with the evolving requirements of the logistics and transport sector.

Beyond professional and institutional engagements, July also reflected the strength of our wider CILT community. The contributions of our State Sections, Special Interest Groups, CILT NextGen and Women in Logistics and Transport continue to create opportunities for networking, knowledge-sharing and professional growth. The recognition of our members and professionals, including the achievement highlighted in this edition, is also a reminder of the talent and commitment within our professional community.

As we look towards the months ahead, CILT Malaysia will continue to focus on creating meaningful opportunities for learning, collaboration and professional growth. The future of logistics and transport will require professionals who are knowledgeable, adaptable and prepared to embrace new technologies and changing industry demands.

Our strength lies in our ability to bring together academia, government, industry and the professional community. By continuing to work together, share knowledge and develop our people, we can contribute to a logistics and transport sector that is more innovative, resilient, safe and sustainable. On behalf of the Editorial Team, I would like to express my sincere appreciation to all CILTM members, volunteers, partners, contributors and stakeholders for your continued support and active participation. Every contribution, whether through professional engagement, collaboration, knowledge-sharing or participation in our programme, plays an important role in strengthening CILT Malaysia and the profession we represent.

We hope this edition of CILTM Pulse provides an informative reflection of the Institute's activities and achievements throughout August.

Happy 69th National Day. May the spirit of our predecessors continue to burn within us, as we strive toward an even more glorious future for our Nation.

Thank you for being part of the CILT Malaysia journey. Happy reading, and we look forward to continuing this journey together with purpose, professionalism and a shared commitment to advancing the logistics and transport profession.

Cdr ChLT Ts Shahrir bin Haji Ahmad RMN (R) FCILT
Editor-in-Chief , CILTM Pulse

CILTM Pulse August 2026



CILTM PRESIDENT UNDERTAKES OFFICIAL VISIT TO BANGLADESH

Dhaka, Bangladesh | 9–13 August 2026 – The President of The Chartered Institute of Logistics and Transport Malaysia (CILTM) undertook an official visit to Dhaka, Bangladesh, as part of an initiative to strengthen international engagement, professional networking, and potential academic and industry collaboration.

During the visit, the delegation held an official engagement with CILT Bangladesh, where discussions included the promotion of CILT Professional Certificate Programmes and potential areas for strategic and professional collaboration. The programme also provided an opportunity for networking and knowledge exchange between representatives of both organisations.

The delegation subsequently visited Bangladesh Maritime University on 11 August 2026, where they were welcomed by the university and introduced to Universiti Malaysia Terengganu (UMT), MaLTraC and CILT Malaysia. Discussions focused on the promotion of CILT Professional Certificate Programmes and potential academic and professional collaboration.

On 12 August 2026, the delegation continued its engagements with the Canadian University of Bangladesh, with a similar focus on institutional networking, professional certification programmes, and opportunities for future academic and professional collaboration.

The visit concluded with a post-programme review meeting to assess the outcomes and follow-up opportunities arising from the engagements. The visit reflected CILTM's continued commitment to expanding international partnerships, professional development, academic collaboration, and knowledge exchange within the global logistics and transport community.



INTERNATIONAL RELATION



CILTM PRESIDENT UNDERTAKES OFFICIAL VISIT TO BANGLADESH

Highlights from the Visit | 9–13 August 2026



Milestones & Achievements

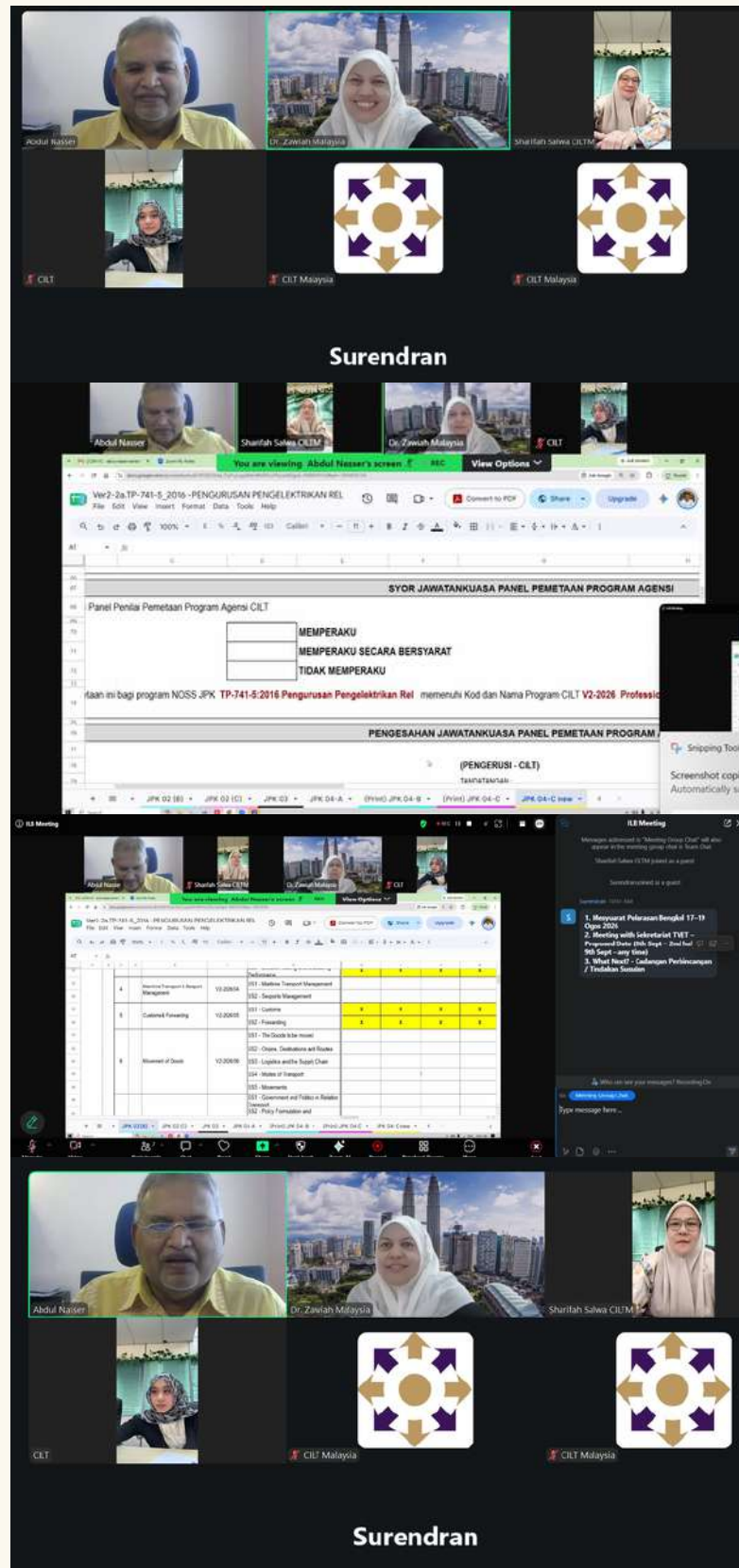
ILB Team Follow-Up Meeting on NOSS Mapping and Validation

28 August 2026 – The Industry Lead Body (ILB) Team convened a follow-up meeting to further deliberate on the outcomes, findings, and recommendations arising from the NOSS Mapping and Validation Workshop held from 17–19 August 2026.

The meeting served as an important follow-up session to review the progress achieved during the three-day workshop and to further refine the mapping outcomes undertaken across the four main transport clusters, namely Road, Rail, Maritime, and Air. The workshop brought together relevant stakeholders and members of the respective clusters to examine and map the existing National Occupational Skills Standards (NOSS) against the professional competency requirements and occupational areas within the logistics, transport, and supply chain sectors.

The team also discussed the need for further engagement with the respective cluster representatives and relevant stakeholders to validate the proposed mapping and identify any gaps, overlaps, or areas requiring additional occupational standards. The discussions were aimed at establishing a more comprehensive and structured framework that can support the recognition and development of professional competencies within the logistics and transport industry.

The meeting reaffirmed the commitment of the ILB Team and CILTM to strengthen collaboration with industry stakeholders and relevant authorities in ensuring that the NOSS framework remains relevant, industry-driven, and responsive to the evolving requirements of the logistics, transport, and supply chain sectors. The follow-up initiative is also expected to contribute towards strengthening the alignment between skills development, professional recognition, industry competency requirements, and career progression, particularly across the four key transport clusters of Road, Rail, Maritime, and Air.



Milestones & Achievements

UNITED VISION ACADEMY: 4+1 PROGRAMME 2026 In collaboration with CILTM Sarawak Section for the Ministry of Transport, Sarawak

The United Vision Academy (UVA) 4+1 Programme 2026, organised as part of a CILTM Training Provider initiative, was successfully conducted on 23–24 August 2026 at The Waterfront Hotel, Kuching, Sarawak, in collaboration with the CILTM Malaysia Sarawak Section and the Ministry of Transport, Sarawak.

The two-day programme was specially designed for senior officers of the Ministry of Transport, Sarawak, with the objective of strengthening their professional knowledge, practical competencies and understanding of the logistics and transport sector as they progress towards the Chartered Member (CMILT) professional designation. The programme provided participants with a structured platform to enhance both their technical and professional capabilities through a combination of knowledge-sharing, practical guidance and professional development activities. Particular emphasis was placed on strengthening participants' ability to relate logistics and transport concepts to their respective organisational responsibilities and operational environments.



Milestones & Achievements

UNITED VISION ACADEMY: 4+1 PROGRAMME 2026

In collaboration with CILTM Sarawak Section for the Ministry of Transport, Sarawak

A significant component of the programme focused on the preparation of the Integrated Project Paper and VIVA presentation, providing participants with practical guidance on developing their project papers, structuring their research and presenting their findings in a professional and systematic manner. This component is an important part of the 4+1 pathway, enabling participants to demonstrate their ability to apply professional knowledge and experience to real-world logistics and transport issues.

The programme also benefited from the expertise and professional experience of distinguished CILTM speakers, including ChLT Ts. Dr. Hj. Mohd Nasir Hj. Alias FCILT, Secretary General of CILT Malaysia and Member of the CILTM Education and Accreditation Board, and ChLT Ts. Dr. Nor Fyadzillah Mohd Taha CMILT, WiLAT Malaysia Chairperson. Their contributions provided participants with valuable insights into professional standards, industry expectations and the competencies required of logistics and transport professionals pursuing the CMILT designation.

Beyond the delivery of technical knowledge, the programme served as an important platform for strengthening the relationship between CILT Malaysia, the Ministry of Transport, Sarawak and the Sarawak Section. It reflects CILTM's continued commitment to supporting professional development within the public sector and promoting lifelong learning among logistics and transport practitioners. As participants continue with their Integrated Project Papers and VIVA preparation, the programme marks an important step in their professional journey towards achieving the Chartered Member (CMILT) designation and further strengthening their contribution to the logistics and transport profession.



Milestones & Achievements

Strengthening Maritime Education Through Professional Accreditation - 20 August 2026 | CILT Malaysia & Fakulti Pengajian Maritim for Bachelor of Management (Maritime) Universiti Malaysia Terengganu

A strategic engagement between CILT Malaysia (CILTM) and the Fakulti Pengajian Maritim was held on 20 August 2026 to discuss matters relating to the programme accreditation of the Bachelor of Management (Maritime). The meeting brought together the leadership of CILT Malaysia, represented by the CILTM President, CILTM Deputy President and CILTM Secretary General, alongside representatives of the Fakulti Pengajian Maritim, UMT.



The discussion focused on the academic and professional requirements for accreditation, with particular attention to ensuring that the Bachelor of Management (Maritime) programme is aligned with relevant professional standards, industry expectations and the evolving needs of the maritime and logistics sectors. The engagement also provided an important platform for both parties to exchange views on curriculum relevance, graduate competencies, industry engagement, professional development and opportunities for stronger academia–industry collaboration. Through this engagement, CILTM reaffirmed its commitment to supporting quality maritime education and developing graduates who are equipped with the knowledge, competencies and professional awareness required to contribute effectively to the maritime industry.

Professional Standards • Academic Excellence • Industry Relevance

Building stronger pathways between maritime education, professional accreditation and industry development.



Milestones & Achievements

(PERKASA NOSS 2026) Strengthening Industry Engagement and National Occupational Skills Standards 20 August 2026 | Bangi Avenue Convention Centre

CILT Malaysia was represented at the Program Pemerkasaan Standard Kemahiran Pekerjaan Kebangsaan Bersama Industri (PERKASA NOSS) 2026, organised by the Department of Skills Development (JPK) on 20 August 2026 at the Bangi Avenue Convention Centre. Representing CILT Malaysia at the programme were ChLT Surendran Muniandy FCILT and Ir. Abdul Nasser Bin Abdul Wahab FCILT, who participated in the programme and engaged with representatives from various industry and stakeholder organisations.

The PERKASA NOSS 2026 programme served as an important platform for strengthening collaboration between JPK and key industry stakeholders, particularly in ensuring that the National Occupational Skills Standards (NOSS) remain relevant, responsive and aligned with current industry requirements.

The programme brought together stakeholders from various sectors to exchange views and provide industry perspectives on the development, implementation and utilisation of occupational skills standards. The discussions also provided an avenue for industry representatives to share feedback on the readiness and relevance of existing standards in addressing the evolving needs of the workforce.

Among the key objectives of the programme were to establish a stronger two-way engagement platform between JPK and industry stakeholders, obtain comprehensive industry feedback through surveys and industry forum sessions, and further strengthen stakeholder participation in promoting and utilising NOSS as an important reference for skills development. CILT Malaysia looks forward to continuing its collaboration with JPK and relevant industry stakeholders in supporting initiatives that strengthen skills development, professional standards and human capital capabilities across the logistics and transport ecosystem.



PENGIKTIRAFAN NOSS OLEH INDUSTRI		
Integrasi ke dalam kurikulum pelbagai agensi kementerian dan agensi swasta yang berkaitan NOSS sebagai rujukan standard kompetensi dalam industri masing-masing, membolehkan sektor perindustrian, perkhidmatan, sehingga perkhidmatan profesional.		
Agensi Kawal Selia & Perkhidmatan Awam		
Standard Kemahiran & Infrastruktur Awam: Agensi seperti JKR, JPAM, dan JPA mempunyai NOSS untuk standard perkhidmatan awam.		
Penggunaan Sektor & Sektor Sektor: Melibatkan kementerian atau agensi swasta dan pengurusan kementerian.		
Industri	Nama Agensi	Sektor MSIC
Pengangkutan Jalan	JPA	D. Pengangkutan, D. Pengangkutan & Perkhidmatan
Kemudahan Perkhidmatan	JPA	D. Pengangkutan & Perkhidmatan
Kepimpinan Sektor	JPA	M. Aktiviti Profesional, Sains & Teknologi
Sektor Pembuatan & Komersial Swasta		
Teknologi Tinggi & Automatik: Sektor dan perkhidmatan swasta seperti MAMPU, Kumpulan, Ten, Cheng, dan CTRM.		
Penggunaan Sektor & Perkhidmatan Sektor: Melibatkan sektor swasta seperti sektor swasta, sektor swasta, dan sektor swasta.		
Industri	Nama Agensi	Sektor MSIC
Pembuatan Komposit	CTM Aneka Komposit	C. Pembuatan
Automatik (CA)	BMASZ Aneka / Ten, Cheng	D. Pengangkutan & Perkhidmatan
Penggunaan Sektor	MAMPU Sektor	M. Aktiviti Profesional, Sains & Teknologi
PENGIKTIRAFAN NOSS OLEH BADAN AKREDITASI DALAM & LUAR NEGARA		
NOSS bukan sahaja diakui di dalam Malaysia, malah mendapat pengiktirafan daripada badan akreditasi luar negara seperti dari United Kingdom dan China, melalui pelbagai bidang semestiah kritikal.		
Akreditasi & Rakan Kerjasama Antarabangsa		
Hubungan Strategik UK & China: Badan profesional global seperti NOSS, City & Guilds, dan Yang Education mengiktiraf standard NOSS.		
Agensi	Negara	Sektor MSIC
NOSS	UK	D. Pengangkutan & Perkhidmatan
Yang Education	China	M. Pengangkutan, C. Pembuatan, D. Pengangkutan
City & Guilds	UK	F. Pengangkutan, MAMPU & MAMPU
Institut Pengiktirafan Nasional (Malaysia)		
Jaminan Kerjaya dalam Perkhidmatan Awam: JPA mengiktiraf NOSS bagi pelbagai sektor perkhidmatan dalam sektor awam.		
Agensi	Negara	Sektor MSIC
MBOT	Malaysia	M. Aktiviti Profesional & Teknikal: C. Pembuatan
JPA	Malaysia	Pelbagai Sektor

Milestones & Achievements

THREE DAYS OF COLLABORATION, EXPERTISE & PROFESSIONAL COMMITMENT : CILTM | JPK | ILB | ROAD • RAIL • AIR • MARITIME



On behalf of the President of the Chartered Institute of Logistics and Transport Malaysia (CILTM), Prof. Ts. Dr. Muhammad Zaly Shah FCILT, our sincere appreciation is extended to the Department of Skills Development (JPK), all distinguished representatives, facilitators and participants for their valuable commitment throughout this three-day workshop. The President was unable to be present during the workshop due to official duties on the same dates. Nevertheless, he extends his appreciation and full support towards this important initiative in strengthening professional recognition and industry-relevant skills development within the transport, logistics and supply chain sector.

Opening Speech:

Dato ChLT Ts (Dr) Abd Radzak Abd Malek Hon FCILT

CILTM Council of Trustees & CILT International Past President

Closing Speech:

ChLT Ts Dr Hjh Zawiah Abdul Majid FCILT

Deputy President, CILTM

A Plaque of Appreciation was presented to JPK in recognition of its valuable support and cooperation in making this workshop a success. Special appreciation to all four clusters for their active participation, expertise and commitment throughout the three days in mapping and validating NOSS with the CILTM professional curriculum. Special thanks to the ILB Team headed by ChLT Surendran Muniandy FCILT and the CILTM Secretariat for their dedication and coordination throughout the workshop. We also extend our appreciation to the four students from UPNM who contributed their time and support and remained with us throughout the three-day programme. Together, we strengthen professional recognition and the future of Transport, Logistics and Supply Chain in Malaysia.

Milestones & Achievements

THREE DAYS OF COLLABORATION, EXPERTISE & PROFESSIONAL COMMITMENT : CILTM | JPK | ILB | ROAD • RAIL • AIR • MARITIME

Building Stronger Industry–Government Partnerships : CILTM and JPK working together with industry stakeholders to support a future-ready workforce.



Milestones & Achievements

THREE DAYS OF COLLABORATION, EXPERTISE & PROFESSIONAL COMMITMENT : CILTM | JPK | ILB | ROAD • RAIL • AIR • MARITIME

Building Stronger Industry–Government Partnerships : CILTM and JPK working together with industry stakeholders to support a future-ready workforce.



Milestones & Achievements

JOURNEY THROUGH MALAYSIA'S LEGACY - THE MERDEKA TRAIL 2026

A memorable journey of history, teamwork, leadership and patriotism as CILT NextGen Malaysia brought young logistics and transport students together to explore Malaysia's rich heritage through an exciting Treasure Hunt Challenge.

From solving clues and completing missions to discovering stories of our nation's past, every step created meaningful experiences, strengthened teamwork and celebrated the true spirit of Merdeka.

15 August 2026, Dewan Tun Razah, Memorial Tun Abdul Razak, Kuala Lumpur

One Trail. One Team. One Spirit of Merdeka.

CILT NextGen Malaysia - Connecting Youth • Celebrating Heritage • Inspiring Future Leaders



Milestones & Achievements

KPTiP: CILTM - UPM Graduation Ceremony 2026

The Graduation Ceremony of the Professional Certificate in Logistics and Transport Programme (KPTiP), in collaboration with the Chartered Institute of Logistics and Transport Malaysia (CILTM) and the Ministry of Higher Education (KPT), was held on 14 August 2026 at Dewan Anggerik, Bangi Golf Resort (BGR). Organised by the Faculty of Defence Science and Technology (FSTP), National Defence University of Malaysia (UPNM), the ceremony celebrated UPM students who successfully completed the professional certification programme in logistics and transport.

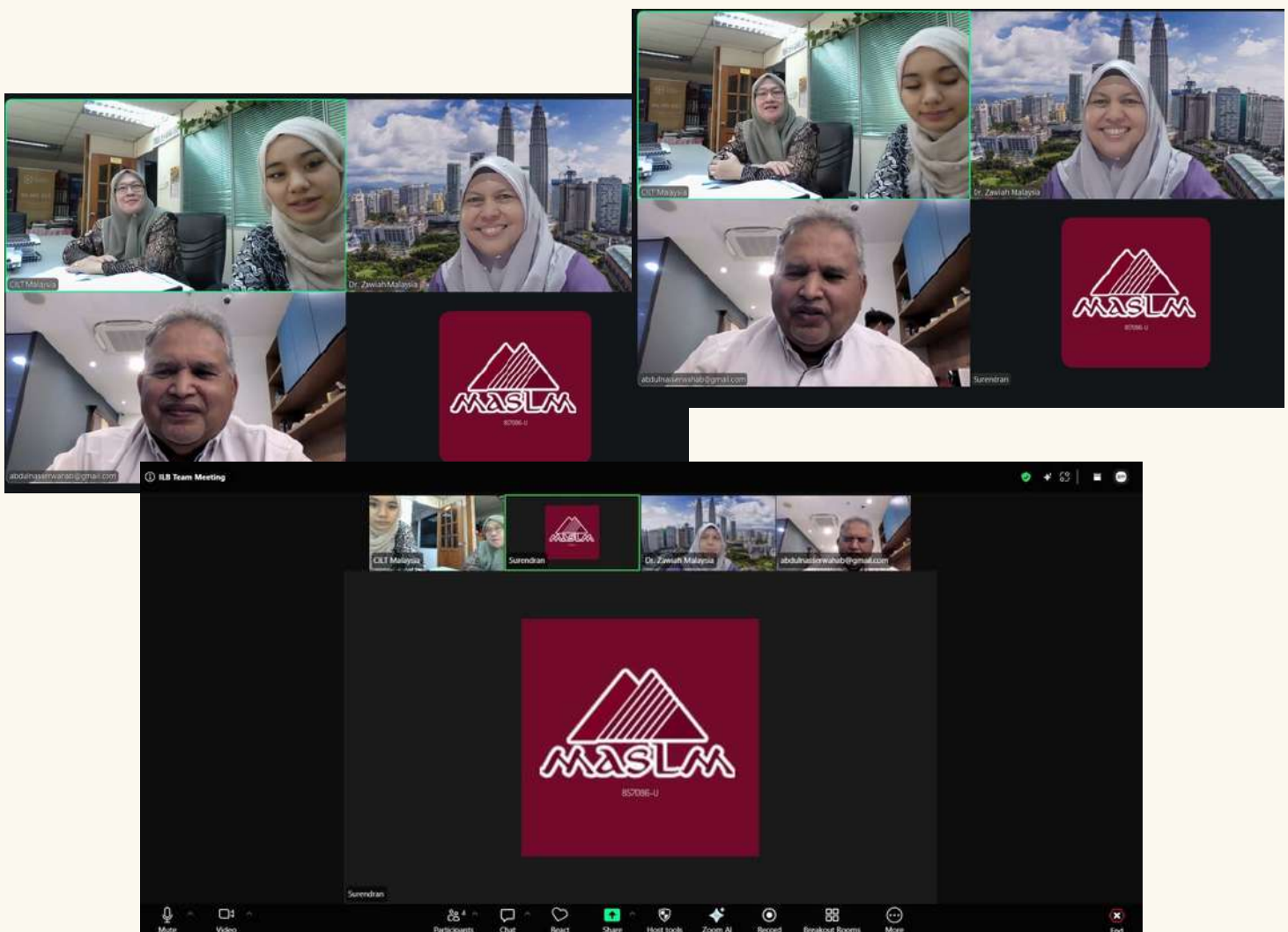
The ceremony was officiated by Prof. ChLT Ts. Dr. Muhammad Zaly Shah FCILT, President of CILT Malaysia, who delivered the Opening Address and presented the CILTM Professional Certificates to the graduates. The presence of ChLT Ts. Dr. Hj. Mohd Nasir Hj. Alias FCILT, Secretary General of CILT Malaysia further enhanced the significance of the graduation ceremony. The programme reflects CILT Malaysia's commitment to developing professional talent, enhancing graduate competencies, and strengthening strategic collaboration between CILTM, UPM and KPT in the fields of logistics, transport and supply chain management. Congratulations all!



Milestones & Achievements

ILB COMMITTEE MEETING - Finalisation of Participants for the Four Modes of Transport (Road • Rail • Air • Maritime)

Date: 13 August 2026 - The ILB Committee convened a coordination meeting to finalise the list of participants and subject-matter representatives for the four modes of transport in preparation for the upcoming engagement with the Department of Skills Development (JPK) on the mapping and validation of the National Occupational Skills Standard (NOSS) against the Chartered Institute of Logistics and Transport (CILT) syllabus. The meeting focused on ensuring appropriate professional and industry representation across the following four modes of transport. The Committee reviewed and finalised the proposed participants based on their professional expertise, industry experience, academic background, and relevance to the respective mode of transport. The selected representatives will provide technical input and professional perspectives to support the mapping, validation and alignment process with JPK



Milestones & Achievements

Integrated Project Paper and Viva Voce – TLDM 2026

The Integrated Project Paper and Viva Voce for the Royal Malaysian Navy (TLDM) was successfully conducted on 5 August 2026 at KD Sultan Idris 1, Pangkalan TLDM Lumut, Perak. The assessment formed part of the participants' professional development programme. A total of 10 Lieutenant Commanders from the Royal Malaysian Navy (TLDM) and the Royal Brunei Navy (TLDB) presented and defended their Integrated Project Papers before two panels of distinguished assessors comprising industry professionals and academic experts from the Chartered Institute of Logistics and Transport Malaysia (CILTM).

The assessment panels included ChLT Ts Dr Mohd Azam Din FCILT, Mr Mohd Syamrie Bin Nazhari CMILT, Cdr ChLT Ts Shahrir bin Hj Ahmad (R) FCILT and Dr Hajah Ismila Bt Haji Che Ishak CMILT. Following the completion of the Viva Voce session, participants received their Certificates of Attendance before concluding the programme with a group photograph and luncheon.



Milestones & Achievements

VISION TRAINING & CONSULTANCY SDN BHD (1291021-K)
No. 2249A, Jalan Batu Sinar, Taman Bandar Baru Kampar,
31900 Kampar, Perak

No. 83, Taman Li Hua, Jalan Tun Hussein Onn, 97000 Bintulu, Sarawak
H/p: 6017-483 9123 E-mail: vtcsb55@gmail.com
Website: www.vtcsbtrainings.com

Behaviour-Based Safe Driving for Cargo Truck Drivers

Bukit Raja, Klang, 25 August 2026 – A “Behaviour-Based Safe Driving for Cargo Truck Drivers” training programme was successfully organised and conducted by VISION TRAINING & CONSULTANCY SDN BHD, a registered HRDC training provider and corporate affiliate member of The Chartered Institute of Logistics & Transport Malaysia (CILT). The programme was specially conducted for cargo truck drivers operating different types and sizes of commercial trucks in Bukit Raja, Klang.

The programme focused on developing a stronger safety-oriented driving culture by addressing the behaviours, attitudes and decision-making processes that influence drivers’ performance on the road. For cargo truck drivers, safe driving is particularly important due to the size and weight of their vehicles, longer stopping distances, blind spots and the potential consequences of road incidents.

The training introduced participants to the concept of Behaviour-Based Safe Driving, emphasising that safe driving begins with recognising personal driving habits and understanding how individual behaviour can contribute to or prevent accidents. Key areas covered included hazard perception, defensive driving, speed management, following distance, blind-spot awareness, fatigue, distraction and responsible decision-making.

Rather than focusing only on traffic rules, the programme encouraged drivers to think, observe and make safer decisions before a potentially dangerous situation develops. Real-life scenarios and interactive discussions were used to allow participants to relate the training content to situations they regularly encounter during cargo transportation operations.

A key message throughout the programme was that professional driving is more than simply getting cargo from one location to another. It requires discipline, awareness, patience and responsibility towards other road users. The training concluded with an emphasis on developing a positive safety mindset among cargo truck drivers and encouraging them to become more conscious of their own driving behaviour. Such programmes are important in supporting the logistics industry’s continued efforts towards reducing road accidents and promoting safer and more responsible commercial vehicle operations.

The training was conducted by Ts D Karuna (Shan) FCILT. (A fellow member of The Chartered Institute Logistics & Transport Malaysia) CILT.



Milestones & Achievements

VISION TRAINING & CONSULTANCY SDN BHD (1291021-K)
No. 2249A, Jalan Batu Sinar, Taman Bandar Baru Kampar,
31900 Kampar, Perak

No. 83, Taman Li Hua, Jalan Tun Hussein Onn, 97000 Bintulu, Sarawak
H/p: 6017-483 9123 E-mail: vtcsb55@gmail.com
Website: www.vtcsbtrainings.com

Kesedaran Asas Pemanduan Lori: Pengurusan Krisis Semasa Bertugas

Klang, 22 August 2026 & 23 August 2026 – A training programme entitled “Kesedaran Asas Pemanduan Lori: Pengurusan Krisis Semasa Bertugas” was successfully organized and conducted by “VISION TRAINING & CONSULTANCY SDN BHD” (A registered HRDC training provider and a corporate affiliate member of “The Chartered Institute of Logistics & Transport Malaysia” for container haulage drivers at Premiere Hotel, Klang for 2 different batch of drivers which consists of 33 drivers on 22/08/2026 and 32 drivers on 23/08/2026 whom attended the training.

The programme was designed to strengthen drivers’ awareness of safe driving practices, risk identification and effective crisis management while performing their daily duties. As container haulage drivers operate in a demanding environment involving heavy vehicles, long working hours, traffic congestion, tight delivery schedules and frequent interaction with ports and logistics facilities, maintaining a strong safety mindset is essential.

The training emphasised the importance of defensive driving, hazard awareness, driver responsibility, decision-making under pressure and appropriate responses during unexpected situations. Participants were also encouraged to recognise how human behaviour, fatigue, time pressure and workplace conditions can influence driving performance and road safety.

Through discussions, practical examples and interactive activities, the drivers were given opportunities to reflect on common situations encountered during their daily operations and identify safer ways of responding to potential risks.

The programme also highlighted that road safety is not solely dependent on vehicle condition or road infrastructure, but is strongly influenced by the attitude, awareness and behaviour of the driver.

Overall, the training provided participants with practical knowledge and greater awareness of their role in preventing incidents and ensuring the safe movement of containers within the logistics and supply chain industry.

The training was organized and facilitated by Ts D Karuna (Shan) FCILT (A fellow member of The Chartered Institute Logistics & Transport Malaysia) CILTM.



Milestones & Achievements

VISION TRAINING & CONSULTANCY SDN BHD (1291021-K)
No. 2249A, Jalan Batu Sinar, Taman Bandar Baru Kampar,
31900 Kampar, Perak

No. 83, Taman Li Hua, Jalan Tun Hussein Onn, 97000 Bintulu, Sarawak
H/p: 6017-483 9123 E-mail: vtcsb55@gmail.com
Website: www.vtcsbtrainings.com

Kesedaran Asas Pemanduan Lori: Pengurusan Krisis Semasa Bertugas

Klang, 16 August 2026 – A training programme entitled “Kesedaran Asas Pemanduan Lori: Pengurusan Krisis Semasa Bertugas” was successfully organized and conducted by “VISION TRAINING & CONSULTANCY SDN BHD” (A registered HRDC training provider and a corporate affiliate member of “The Chartered Institute of Logistics & Transport Malaysia” for Dry Bulk Cargo Trailer drivers at Taman Sentosa, Klang which consists of 16 drivers who attended the training.

The programme was designed to strengthen drivers’ awareness of safe driving practices, risk identification and effective crisis management while performing their daily duties. As container haulage drivers operate in a demanding environment involving heavy vehicles, long working hours, traffic congestion, tight delivery schedules and frequent interaction with ports and logistics facilities, maintaining a strong safety mindset is essential.

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The training was organized and facilitated by Ts D Karuna (Shan) FCILT (A fellow member of The Chartered Institute Logistics & Transport Malaysia) CILTM.



Advancing Leadership Excellence in Higher Education 24–29 August 2026 | Professional Certificate in Higher Education Leadership and Management (PCHELM)



CILTM Malaysia Penang Section is pleased to highlight the contribution of Prof. Dato' Log. Ts. Dr. Chang Kah Loon, who was invited to deliver a session on "Leadership" as part of the Professional Certificate in Higher Education Leadership and Management (PCHELM). The programme is jointly organised by the National Higher Education Research Institute (IPPTN), Universiti Sains Malaysia (USM), the Higher Education Leadership Academy (AKEPT), Ministry of Higher Education (MOHE), and the Malaysian Qualifications Agency (MQA). Prof. Dato' Log. Ts. Dr. Chang's involvement reflects the recognition of professional expertise and leadership experience in contributing to the development of higher education leaders and managers.

His session focused on the importance of effective leadership in navigating the increasingly complex higher education landscape, strengthening institutional management and fostering a culture of excellence, innovation and continuous improvement. CILTM Malaysia Penang Section congratulates Prof. Dato' Log. Ts. Dr. Chang Kah Loon on this significant contribution and recognises his continued commitment to sharing professional knowledge and leadership expertise with the wider higher education community.

Professional Expertise • Leadership • Knowledge Sharing

Strengthening leadership capabilities and contributing to excellence in higher education.



Strengthening Professional Connections Across the Logistics Community 20 August 2026

CILT Malaysia Penang Section was pleased to welcome Log. Rayner Tan, FCILT, MLogM, from Johor for a professional engagement with Dato' Log. Ts. Dr. Chang Kah Loon, PhD (USM), FCILT, FLogM, on 20 August 2026.

The meeting provided an opportunity for professional exchange, knowledge sharing and strengthening connections among members of the logistics and transport community. Such engagements reflect the importance of maintaining strong professional networks and creating opportunities for practitioners to share experiences, perspectives and industry insights.

CILT Malaysia Penang Section values these professional connections as part of its continued efforts to foster a connected, collaborative and supportive professional community across Malaysia.



Advancing Logistics Education and Professional Development CILT-Accredited Institution | AK Academy, Penang

The CILT Malaysia Penang Section extends its congratulations to AK Academy on the successful commencement of its CILT professional module at its new premises at Wisma Penang Garden. The commencement of the professional module marks a positive milestone in strengthening access to professional logistics education and creating greater opportunities for learners and industry practitioners to develop their knowledge and competencies in logistics, transport and supply chain management.

As a CILT-accredited institution, AK Academy continues to contribute to the development of professional education by providing relevant learning and training pathways aligned with the needs of the logistics and transport sector. CILTM Penang Section also recognises the commitment and contribution of Prof. Dato' Log. Ts. Dr. Chang Kah Loon, Log. Ts. Amy Ooi Ai Mi, Log. EuNice Chang Qi Ying, Log. Ranni Selvaraju, and the AK Academy team in supporting the delivery and development of professional logistics education. Their collective efforts play an important role in nurturing competent, knowledgeable and industry-ready logistics professionals, while strengthening the connection between professional education and industry requirements. The CILTM Penang Section looks forward to AK Academy's continued growth and contribution towards professional learning, talent development and the advancement of logistics and transport education in Malaysia.



Strengthening Professional and Strategic Collaboration in the Northern Corridor – 4 August 2026 | Wisma Penang Garden

A representative from the Northern Corridor Implementation Authority (NCIA) paid a courtesy visit to Dato' Log. Ts. Dr. Chang Kah Loon, PhD (USM), FCILT, FLogM, at his new office at Wisma Penang Garden on 4 August 2026. The courtesy visit provided an opportunity for professional engagement, knowledge exchange and discussion on matters relating to logistics, technology, innovation and regional economic development within the Northern Corridor.

As a senior logistician and industry professional, Dato' Log. Ts. Dr. Chang Kah Loon also serves as a Member of the Technical Committee (Board of Advisors) of the NCER Technology Innovation Centre (NTIC) under NCIA. His involvement reflects the contribution of logistics and transport expertise to broader discussions on technology, innovation and regional development. The engagement further highlights the importance of collaboration between professional experts and strategic development agencies in supporting the growth of the Northern Corridor Economic Region (NCER).

NCIA is a Malaysian statutory body responsible for directing and accelerating economic growth within the Northern Corridor Economic Region, encompassing Perlis, Kedah, Penang and Perak. The visit reflects the value of continued professional dialogue and collaboration in advancing initiatives that contribute to regional connectivity, innovation, economic development and a stronger logistics ecosystem.



Strengthening University–Industry Collaboration Through Innovation Universiti Sains Malaysia (USM) | 2026

The CILT Malaysia Penang Section was represented at SME Innovation Day 2026, organised by Universiti Sains Malaysia (USM), bringing together industry leaders, professionals, professional logisticians, academics, SMEs and strategic partners for a meaningful day of knowledge exchange and collaboration.

Representing CILTM Penang Section were Chairman, Dato' Log. Ts. Dr. Chang Kah Loon, FCILT, together with Vice Chairman, Log. Leong Kin Wah, FCILT; Secretary, Log. EuNice Chang Qi Ying, CMILT; and Treasurer, Log. Ts. Amy Ooi Mi, FCILT. The event was officiated by the Vice Chancellor of USM, Prof. Dato' Seri Ir. Dr. Abdul Rahman Mohamed, during the closing ceremony. With participation from more than 200 attendees, including representatives from over 65 SMEs, the programme provided a valuable platform for exchanging knowledge, sharing industry experiences, exploring emerging opportunities and strengthening connections between academia and industry.

The participation of CILTM Penang Section reflects its continued commitment to supporting innovation, professional engagement and university–industry collaboration, while strengthening the role of logistics and transport professionals within the broader business and innovation ecosystem. The event also provided an opportunity for CILTM Penang Section representatives to engage with industry and academic stakeholders, build professional networks and explore potential areas for future collaboration in logistics, transport, innovation and professional development.



Advancing Supply Chain Integration in an ESG-Driven World 28–29 July 2026 | Kuala Lumpur

The CILT Malaysia Penang Section was represented by its Chairman, Prof. Dato' Log. Ts. Dr. Chang Kah Loon, PhD (USM), FCILT, FLogM, at the MAPAN ESG Industry and Academic Summit 2026, held in Kuala Lumpur from 28 to 29 July 2026. Prof. Dato' Log. Ts. Dr. Chang Kah Loon was invited to serve as Moderator for the session titled "Supply Chain Integration: The Next Competitive Advantage in an ESG-Driven World." The session provided a valuable platform for industry and academic leaders to discuss how supply chain integration can contribute to stronger business performance while responding to growing Environmental, Social and Governance (ESG) priorities.

Discussions explored the importance of collaboration, strategic supply chain integration, sustainability and innovation in developing more resilient, responsible and competitive supply chains. The session also highlighted the evolving role of logistics and supply chain professionals in supporting organisations as they navigate changing market expectations and sustainability requirements. The Summit brought together representatives from industry, academia and professional communities, creating opportunities for knowledge exchange, networking and meaningful dialogue on ESG and sustainable development. The event was officiated by YAB Deputy Prime Minister of Malaysia, underscoring the importance of ESG, sustainability and stronger industry-academia collaboration in supporting Malaysia's economic and professional development. The participation of the CILTM Penang Section reflects its continued commitment to promoting professional engagement, knowledge sharing and thought leadership in areas that are increasingly important to the logistics and supply chain profession



CILTM Sabah Raises Safety Concerns Over Alternative Route for RORO Car-Carrier Trailers

The Chartered Institute of Logistics and Transport Malaysia (CILTM) Sabah Section notes with concern the operational and road-safety issues arising from the temporary traffic arrangement affecting heavy vehicles and RORO car-carrier trailers travelling from Kota Kinabalu Port.

CILTM Sabah fully understands that restrictions on the temporary bridge are necessary where structural and public-safety considerations require them. However, a safe restriction must also be supported by a safe and workable alternative route. Of particular concern is the movement of long RORO car-carrier trailers from kk port along the alternative route towards Jalan Signal Hill Park for the use of roundabout near Hakka Hall.

Due to the length and turning characteristics of these trailers, the driver may need to initially position the vehicle towards the left before making a wide right-hand turn to achieve sufficient turning radius. During this manoeuvre, the trailer may occupy more than one traffic lane and potentially cross into the path of vehicles travelling straight. This creates several foreseeable risks, including vehicles entering the trailer driver's blind spots, side-swipe collisions, the trailer's rear wheels tracking into adjoining lanes, sudden braking by following vehicles, and temporary obstruction of several lanes while the trailer completes its turn. CILTM Sabah therefore believes that this section of the diversion should not simply be left to normal traffic conditions without proper traffic management and oversight.

As an immediate measure, traffic assistance should be deployed at critical turning points whenever these long trailers are moving through the area. Traffic may need to be temporarily held to give the trailer sufficient space to complete its manoeuvre safely. Clear advance warning signs, suitable road markings and, where practical, a dedicated approach area for heavy vehicles should also be considered. CILTM Sabah further recommends that JKR and the relevant authorities undertake a swept-path assessment of the diversion using the actual dimensions and turning characteristics of the approximately 22-metre car-carrier trailers. The assessment should cover not only the junction itself but the entire alternative route, including road width, turning radius, gradients, roadside obstacles, overhead vegetation and interaction with normal traffic. Where necessary, consideration should also be given to controlled movement windows or escorted passage for these oversized vehicles, particularly during periods of lower traffic volume. The objective is straightforward: keep the temporary bridge safe, keep the alternative route safe, and at the same time ensure that legitimate logistics movements from Kota Kinabalu Port can continue without creating a new hazard elsewhere.



ChLT Ts Daniel Doughty FCILT
Chairman of CILTM Sabah Section

KPM BANDAR PENAWAR STRENGTHENS INDUSTRY ENGAGEMENT THROUGH NOSS–CILTM WORKSHOP – 17 to 19 Aug 2026

Kolej Profesional MARA Bandar Penawar (KPM Bandar Penawar) strengthened its engagement with the logistics and transport industry through the participation of three Logistics lecturers in the NOSS–CILTM Mapping and Validation Workshop for Professional Recognition in Transportation, Logistics and Supply Chain.

The three-day workshop, held at Cyberview Resort & SPA, Cyberjaya, brought together representatives from the skills development and professional sectors to explore the alignment between the National Occupational Skills Standard (NOSS) under the Malaysian Skills Certification System (SPKM) and the professional syllabus and requirements of The Chartered Institute of Logistics and Transport Malaysia (CILTM).

The participation provided an opportunity for the lecturers to gain broader insights into occupational competency standards, professional requirements and the role of industry-based competencies in supporting professional recognition within the transportation, logistics and supply chain sector.

For KPM Bandar Penawar, the involvement reflects the college's ongoing commitment to strengthening industry–academia collaboration and enhancing the relevance of logistics education in line with professional and industry expectations.

The college extends its appreciation to CILTM Malaysia and Jabatan Pembangunan Kemahiran (JPK) for providing this valuable platform for professional engagement, knowledge sharing and collaboration.

Building stronger connections between education, skills and industry for the future of logistics.



Strengthening Professional Pathways in Logistics & Transport 13 August 2026 | Lembaga Pelabuhan Johor

The CILT Malaysia Johor Section Professional Briefing with Lembaga Pelabuhan Johor (LPJ) was held on 13 August 2026, bringing together CILT Malaysia representatives with the management, heads of departments and staff of LPJ to introduce the Institute's professional membership pathways and opportunities for career development within the logistics and transport profession.

The briefing was attended by the General Manager of Lembaga Pelabuhan Johor, Dr. Siti Noraishah CMILT, together with Heads of Departments and staff from various levels of the organisation. CILTM Johor Section was represented by the Chairman of CILTM Johor Section, Lt Col ChLT Mohd Ramzi Bin Mohd Nor (Rtd) FCILT and the CILTM Secretary General, ChLT Ts Dr Hj Mohd Nasir Bin Haji Alias FCILT

The session provided participants with an overview of CILT Malaysia, its professional membership structure and the benefits of professional recognition, with particular emphasis on pathways towards Chartered Membership (CMILT). As part of the follow-up to the briefing, the first batch of the 4+1 Programme is targeted to commence in September 2026, with the PQE Programme planned for the latter part of the year. These initiatives are expected to provide LPJ personnel with further opportunities to pursue professional development and progress towards CILT membership. The engagement with LPJ reflects CILTM's continued commitment to bringing professional development opportunities closer to industry practitioners and strengthening collaboration with key organisations within Malaysia's logistics and transport ecosystem.



Customs Agent Course (KEK): Creating Career Pathways in the Logistics Industry

KPM Bandar Penawar | 18 June 2026 – A briefing on the Customs Agent Course (Kursus Ejen Kastam – KEK) was successfully conducted at Kolej Profesional MARA (KPM) Bandar Penawar for Semester 6 students of the Diploma in Logistics Management (DLM) programme.

The session was delivered by Puan Emifakinah Binti Mohamed Eusoff, Assistant Senior Customs Director and Head of the External Studies Department, Royal Malaysian Customs Academy (AKMAL). Students were introduced to the course objectives, structure, learning pathway, and benefits of obtaining the KEK certification.

The session provided valuable insights into career opportunities in customs, freight forwarding, logistics, and supply chain management, while encouraging students to pursue professional development aligned with industry requirements.

The initiative reflected the collaborative efforts of KPM Bandar Penawar, Universiti Teknikal Malaysia Melaka (UTeM), and AKMAL in strengthening industry exposure and preparing future logistics professionals.



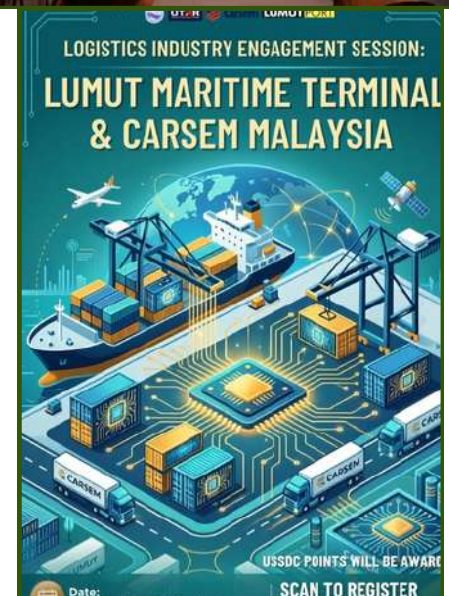
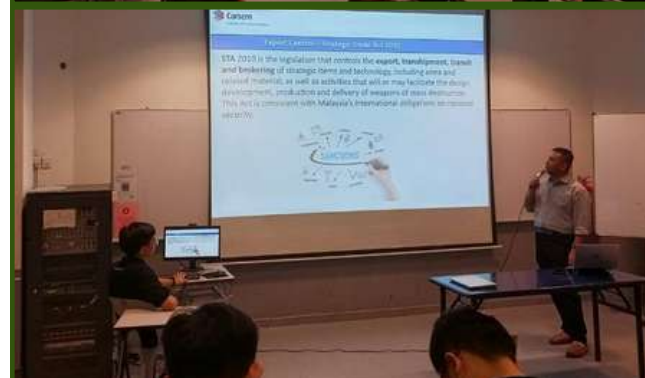
Bridging Classroom Learning with Industry Experience Lumut Maritime Terminal & Carsem Malaysia 8 August 2026 | Faculty of Science, UTAR Kampar Campus

The Logistics and International Shipping Programme, together with the UTAR Logistics and International Shipping Society, successfully organised the Logistics Industry Engagement Session: Lumut Maritime Terminal & Carsem Malaysia on 8 August 2026 at the Universiti Tunku Abdul Rahman (UTAR) Kampar Campus.

The session provided undergraduate logistics students with a valuable opportunity to gain first-hand insights into real-world logistics operations from two distinct industry perspectives — maritime terminal operations and manufacturing.

Through the sharing sessions, students were introduced to practical aspects of logistics activities, operational processes, industry challenges and the role of logistics in supporting both port operations and manufacturing supply chains. The engagement enabled students to better understand how logistics concepts learned in the classroom are applied within actual industry environments. Such industry engagement is an important component of experiential learning, allowing students to broaden their understanding of the logistics sector, strengthen their awareness of career opportunities and appreciate the interconnected nature of maritime, manufacturing and supply chain operations. The programme also provided a meaningful platform for interaction between students and industry practitioners, encouraging knowledge exchange and professional networking while strengthening the connection between academia and industry.

Appreciation is extended to ChLT Ts. Dr. Mohd Azam Din FCILT, Chairman of CILTM Perak Section, Mr. Faizal of Carsem Malaysia, and Mr. Haniff of Lumut Maritime Terminal for their valuable contributions and industry insights. Special thanks to the Logistics and International Shipping Programme and UTAR Logistics & International Shipping Society for facilitating this meaningful industry-academia engagement and supporting the development of future logistics professionals.



From Academic Research to Industry Readiness BSc. (Hons) Logistics and International Shipping

Final-year students from the BSc. (Hons) Logistics and International Shipping programme recently presented their Final Year Project (FYP) findings to a panel of examiners, marking an important milestone in their undergraduate journey. The presentation provided students with an opportunity to demonstrate their ability to identify real-world problems, conduct research, analyse findings and develop practical solutions, while effectively communicating and defending their work before an academic audience.

Beyond fulfilling an academic requirement, the FYP presentation represents an important step in preparing students for their transition from university to the professional world. The experience helps strengthen their analytical thinking, problem-solving, communication and presentation skills — competencies that are highly relevant to the logistics and transport industry.

As many of these students approach the completion of their undergraduate studies, they are preparing to embark on their professional careers and contribute their knowledge, skills and fresh perspectives to Malaysia's logistics, transport and supply chain sectors.

CILT Malaysia is pleased to recognise this important achievement and wishes all the graduating students every success as they begin the next chapter of their professional journey.

Research • Innovation • Professional Readiness

From the classroom to the industry — may your journey ahead be filled with blue skies and tailwinds, and fair winds and following seas.



Connecting Logistics Education with Real-World Industry Operations 12 August 2026 | Northport Malaysia & Infinity Logistics and Transport



The Logistics and International Shipping Programme, Universiti Tunku Abdul Rahman (UTAR) successfully organised an industry visitation to Northport Malaysia and Infinity Logistics and Transport on 12 August 2026, providing undergraduate students with valuable exposure to real-world logistics operations.

A total of 40 students and two academic staff members participated in the industry visit, which focused on enhancing students' understanding of maritime port logistics, warehouse management and rail operations.

The visit to Northport Malaysia enabled students to gain practical insights into port operations and better appreciate the role of maritime logistics within the wider supply chain. The engagement with Infinity Logistics and Transport, meanwhile, provided exposure to warehouse operations and rail-related logistics activities, allowing students to understand how different modes and facilities are integrated within logistics operations.

The industry visit complemented classroom learning by giving students the opportunity to observe actual operational environments, interact with industry practitioners and connect theoretical concepts with practical applications.

The UTAR Logistics and International Shipping Programme extends its sincere appreciation to Northport Malaysia and Infinity Logistics and Transport for their support, knowledge sharing and valuable industry exposure provided to the students.

Industry Exposure • Experiential Learning • Maritime • Warehouse • Rail

Bridging academic knowledge with industry experience to prepare future-ready logistics professionals.



Bridging Logistics Education with Industry Practice Logistics and International Shipping Programme, UTAR & YonMing Group Sdn Bhd



The Logistics and International Shipping Programme at Universiti Tunku Abdul Rahman (UTAR) successfully conducted an industry engagement session with YonMing Group Sdn Bhd, providing logistics undergraduate students with valuable exposure to the practical aspects of the trucking industry, vehicle maintenance and spare parts supply chain management.

The session offered students an opportunity to gain insights into the operational requirements of the road transport sector and better understand how vehicle maintenance, spare parts availability and supply chain coordination contribute to the efficiency and reliability of trucking operations.

Beyond technical knowledge, the engagement also created an avenue for students to explore potential career and internship opportunities with the industry, helping them gain greater awareness of professional pathways available within the logistics and transport sector.

Such industry-academia engagement plays an important role in complementing classroom learning with practical exposure, while strengthening connections between future logistics professionals and industry practitioners.

Congratulations to the UTAR Logistics & International Shipping Society for successfully organising the engagement, and appreciation to YonMing Group Sdn Bhd for sharing its industry knowledge, expertise and career opportunities with the students.

Industry Exposure • Knowledge Sharing • Career Opportunities

Connecting students with industry to build practical knowledge, professional confidence and future career pathways.

Newsletter CILTM Selangor Section



WiLAT Malaysia

From the desk of WiLAT Malaysia Chairperson
By Lt Cdr. ChLT Ts. Dr. Nor Fyadzillah
Mohd Taha RMN (Rtd) CMILT

Chairperson, Women in Logistics and
Transport (WiLAT) Malaysia

CAN ARTIFICIAL INTELLIGENCE BREAK THE GENDER BARRIER IN LOGISTICS?

For decades, the logistics and transport sector has carried a reputation as a heavily male-dominated field. Traditionally defined by physical labor, heavy machinery, and legacy operational frameworks, women historically faced steep structural barriers entering and advancing in the industry. However, as supply chains rapidly shift from manual labor to data-driven digital networks, a pivotal question emerges: Can Artificial Intelligence (AI) serve as the ultimate equalizer to break the gender barrier in logistics?



ChLT Ts. Dr. Nor Fyadzillah
binti Mohd Taha CMILT
Chairperson
WiLAT Malaysia

1. Leveling the Playing Field Through Automation

The rise of smart warehousing, autonomous fleet planning, and AI-powered route optimization is shifting the core skills required in logistics. The emphasis is no longer solely on physical endurance or traditional terminal operations, but on strategic data analytics, predictive decision-making, and algorithm management. By automating labor-intensive workflows, AI levels the entry baseline, allowing human expertise—regardless of gender—to focus on strategy, leadership, and operational intelligence.

2. Mitigating Unconscious Bias in Talent Acquisition

When deployed responsibly, AI-driven recruitment and talent management platforms can strip away gender bias during hiring and promotion processes. Machine learning models evaluated solely on performance metrics, skill certifications, and track records can help eliminate the subjective barriers that have historically stalled women in middle management. This creates transparent, merit-based pathways for women to transition into executive decision-making roles.

3. Enabling Operational Flexibility and Retention

One of the most significant barriers for women in logistics has been rigid shift schedules and on-site demands. AI-powered dynamic scheduling, digital twin simulations, and predictive supply chain visibility allow operations to be managed remotely and flexibly. This flexibility improves work-life balance and reduces burnout, helping talent retention—particularly for female professionals balancing career growth with family responsibilities.

WiLAT Malaysia

From the desk of WiLAT Malaysia Chairperson
By Lt Cdr. ChLT Ts. Dr. Nor Fyadzillah
Mohd Taha RMN (Rtd) CMILT

Chairperson, Women in Logistics and
Transport (WiLAT) Malaysia

CAN ARTIFICIAL INTELLIGENCE BREAK THE GENDER BARRIER IN LOGISTICS?

4. The Risk: Algorithmic Bias

While AI offers immense opportunities, technology alone is not an automatic cure. AI models are trained on historical data; if historical hiring and promotion data contain systemic gender bias, the technology risks automating that very discrimination. True progress requires human oversight, ethical AI frameworks, and active participation from female leaders to audit, refine, and shape these digital systems.

The Path Forward

AI is a powerful tool for efficiency and inclusion, but it requires intentional leadership to drive real transformation. Technology creates the opening, but women in logistics must actively equip themselves with digital skill sets to lead this revolution.

Through WiLAT's key pillars—Leadership, Mentorship, Entrepreneurship, and Empowerment—WiLAT Malaysia remains committed to building digital competency among women in supply chain. By embracing smart technology with purpose, ethics, and strategic insight, we can move beyond simply bridging the gender gap to actively shaping the future of global logistics.



WiLAT Malaysia

NAVIGATING HEAVY LIFTS: WILAT MALAYSIA HOSTS AFTERNOON TALK 3.0



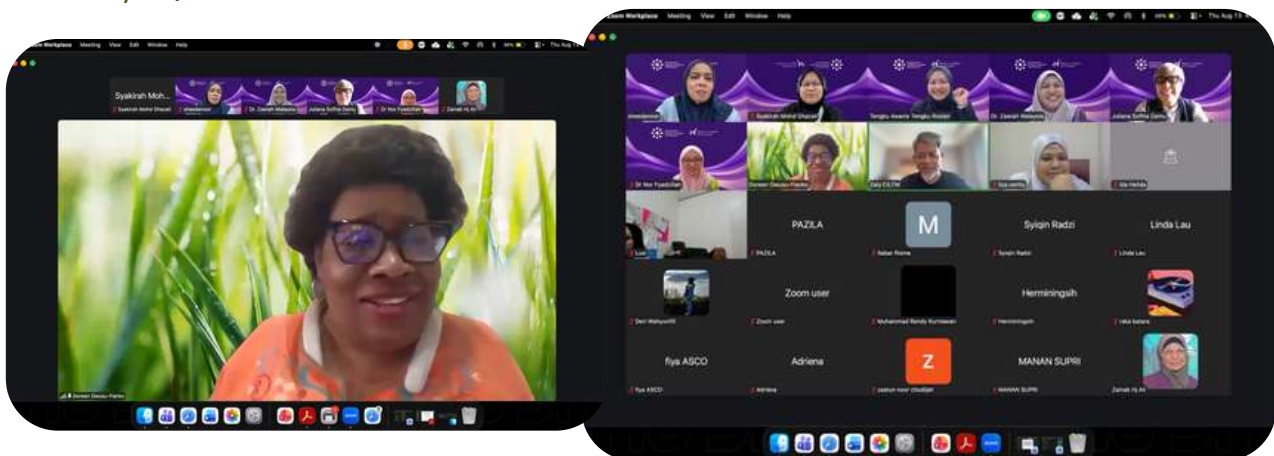
Women in Logistics and Transport (WiLAT) Malaysia, under The Chartered Institute of Logistics and Transport Malaysia (CILT), successfully hosted WiLAT Malaysia AFTERNOON Talk 3.0 via Zoom, bringing together professionals, academicians, and students to explore female leadership in specialized logistics sectors.

Event Highlights

- Date & Time: Thursday, 13 August 2026 | 3:00 PM – 4:30 PM
- Platform: Zoom (Virtual Session)
- Topic: "The Journey Behind Every Heavy Lift: A Woman's Perspective"
- Organiser: WiLAT Malaysia (CILT)

Distinguished Speakers & Leadership Panel

- Keynote Speaker: Tengku Awanis Tengku Roslan, CMILT (Exco, WiLAT Malaysia Kelantan Section)
- Moderator: Puan Norshaheeda Mohd Noor, CMILT (WiLAT Malaysia Kuala Lumpur Section)
- Welcoming Remarks: Lt Cdr ChLT Ts. Dr. Nor Fyadzillah Mohd Taha RMN (Rtd) CMILT (Chairperson, WiLAT Malaysia)
- Opening Remarks: Juliana Sofia Damu FCILT (Global WiLAT Vice Chairperson for Southeast Asia)
- Closing Remarks: ChLT Ts. Dr. Hjh Zawiah Abdul Majid FCILT (Deputy President, CILT Malaysia & Founder, WiLAT Malaysia)



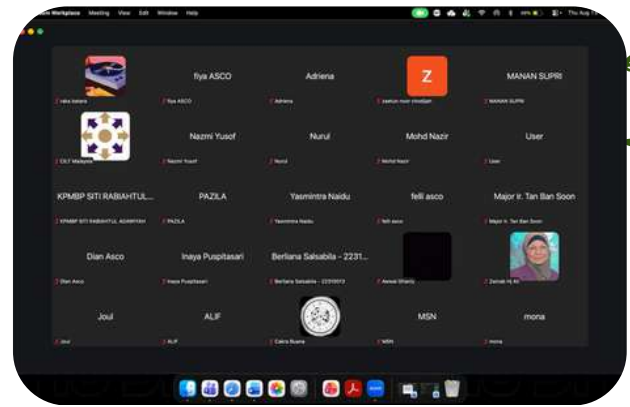
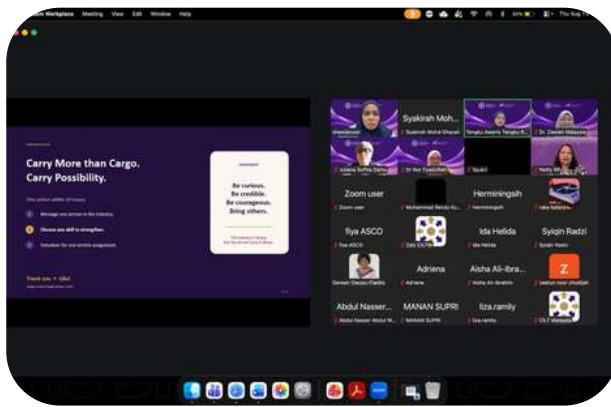
Stronger - Together

www.wilat.org

Women in Logistics
and Transport

WiLAT Malaysia

NAVIGATING HEAVY LIFTS: WILAT MALAYSIA HOSTS AFTERNOON TALK 3.0

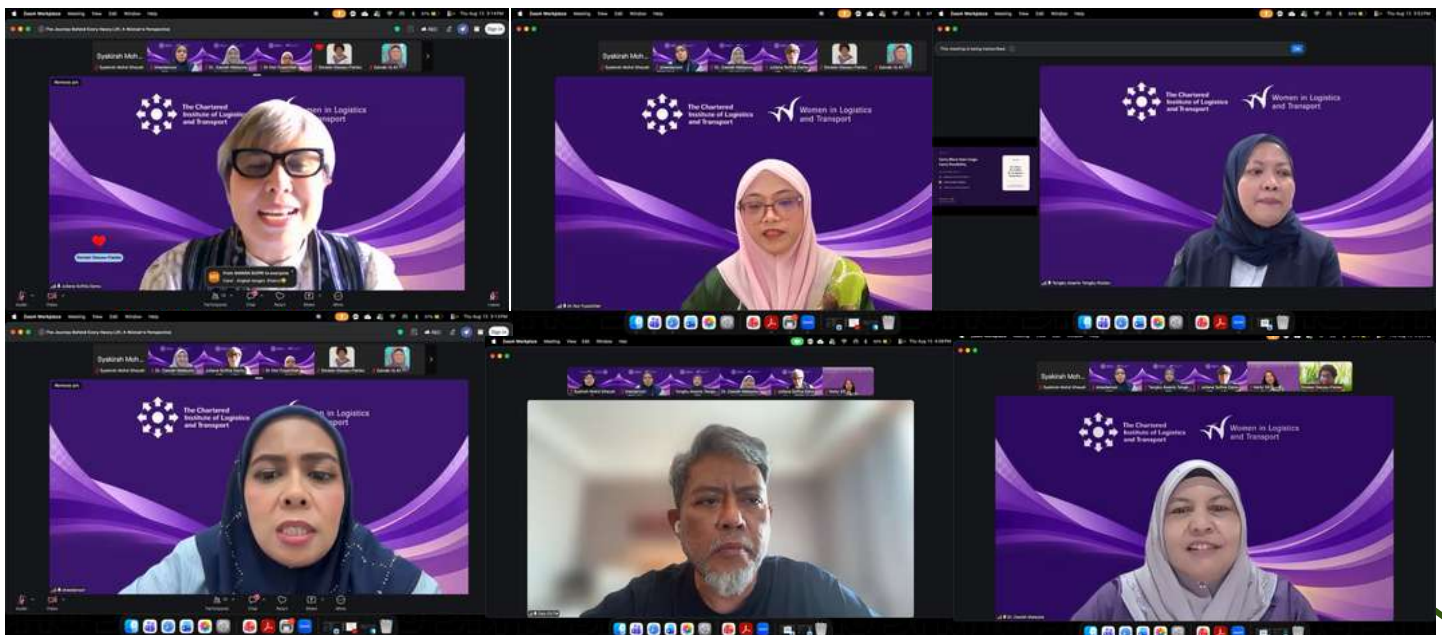


Key Takeaways & Session Insights

The session offered a compelling exploration of project logistics, freight management, and heavy lift operations through the eyes of female leadership:

- **Resilience in Specialized Logistics:** Speaker Tengku Awanis shared firsthand experiences on navigating operational challenges, managing complex cargo projects, and building leadership credibility in a male-dominated field.
- **Overcoming Industry Barriers:** Practical insights were shared on how adaptability, strategic decision-making, and perseverance allow women to break barriers across global supply chain networks.
- **Empowerment & Inclusion:** Leadership remarks reinforced WiLAT's mission to mentor young talent, advocate for equal opportunities, and foster an inclusive ecosystem across Southeast Asia.

The event concluded with an interactive dialogue, connecting students, young professionals, and industry practitioners in a shared commitment to empower the next generation of logistics leaders.



Stronger - Together

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Women in Logistics
and Transport

WiLAT Malaysia

CELEBRATING EXCELLENCE: GRADUATION CEREMONY FOR KPTIP CILT CERTIFICATE IN LOGISTICS AND TRANSPORT



The graduation and certificate presentation ceremony for the KPTiP CILT Certificate in Logistics and Transport (Artificial Intelligence in Supply Chain) was successfully held, marking a major milestone in professional supply chain education. Organized under the Industry and Professional Certification Programme by the Ministry of Higher Education (KPTiP) in collaboration with Universiti Pertahanan Nasional Malaysia (UPNM) and CILT Malaysia, the event honored graduates equipped with cutting-edge expertise in AI-driven logistics.

Event Overview

- Date & Time: Friday, 14 August 2026 | 2:00 PM – 6:00 PM
- Venue: Dewan Anggerik, Bangi Golf Resort (BGR)
- Guest of Honour: Prof. ChLT Ts. Dr. Muhammad Zaly Shah FCILT, President of CILTM
- Key Attendees: Prof. Ts. Dr. Norhana binti Abdul Halim (Deputy Vice-Chancellor of Academic & International Affairs, UPNM), Lt. Cdr. Associate Prof. Ts. Dr. Mohd Norsyarizad bin Razali RMN (Rtd) (Dean, Faculty of Defence Science and Technology, UPNM), and Ts. Dr. Mohd Saiful Izwaan bin Saadon CMILT (Director of MALTRAC).



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Women in Logistics
and Transport

WiLAT Malaysia

CELEBRATING EXCELLENCE: GRADUATION CEREMONY FOR KPTIP CILT CERTIFICATE IN LOGISTICS AND TRANSPORT



Ceremony Highlights

- **Addresses:** Welcoming remarks were delivered by Prof. Ts. Dr. Norhana binti Abdul Halim, followed by an inspiring officiation address from Guest of Honour Prof. ChLT Ts. Dr. Muhammad Zaly Shah FCILT, who emphasized the critical role of continuous learning and technology adoption in advancing national supply chains.
- **Presentation of Certificates:** Graduates officially received their CILT certificates on stage from Prof. ChLT Ts. Dr. Muhammad Zaly Shah FCILT alongside Prof. Ts. Dr. Norhana binti Abdul Halim. Tokens of appreciation were also exchanged between UPM leadership and CILTM to celebrate their strong strategic partnership.
- **Performances & Engagement:** Attendees enjoyed musical interludes from the UPM student group Dispersa Bandand, followed by a video montage showcasing the graduates' learning journey.

The event concluded with an official photography session and a networking Hi-Tea reception, reinforcing the commitment of CILTM and UPM to nurture industry-ready professionals for the future logistics landscape.



Stronger - Together

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Women in Logistics
and Transport

WiLAT Malaysia

DRIVING STRATEGIC LEADERSHIP: WILAT SHINES AT LOGISYM MALAYSIA 2026



Women in Logistics and Transport (WiLAT) Malaysia continues to champion thought leadership and gender diversity in the global supply chain sector, marking a prominent presence at the prestigious LogiSYM Malaysia 2026 symposium.

Event Overview

- Dates: 19 – 20 August 2026
- Venue: Malaysia International Trade and Exhibition Centre (MITEC), Kuala Lumpur
- Theme: "Converging Forces: Human, Digital and Circular Supply Chains"
- Focus Area: Uniting People, Technology, and Sustainability for Resilient and Accountable Global Trade

WiLAT Leadership in Action

Spearheading the discussion on macro-level operational strategies, ChLT Ts. Dr. Nor Fyadzillah Mohd Taha CMILT—Senior Lecturer at UPNM and Chairperson of WiLAT Malaysia—served as the Panel Lead for a high-level discussion titled "Strategic Planning in Supply Chain."



WiLAT Malaysia

DRIVING STRATEGIC LEADERSHIP: WILAT SHINES AT LOGISYM MALAYSIA 2026

Her role as Panel Lead highlighted WiLAT's commitment to advancing female experts into prominent decision-making platforms and leading critical industry conversations alongside global supply chain executives.

Distinguished Panelists

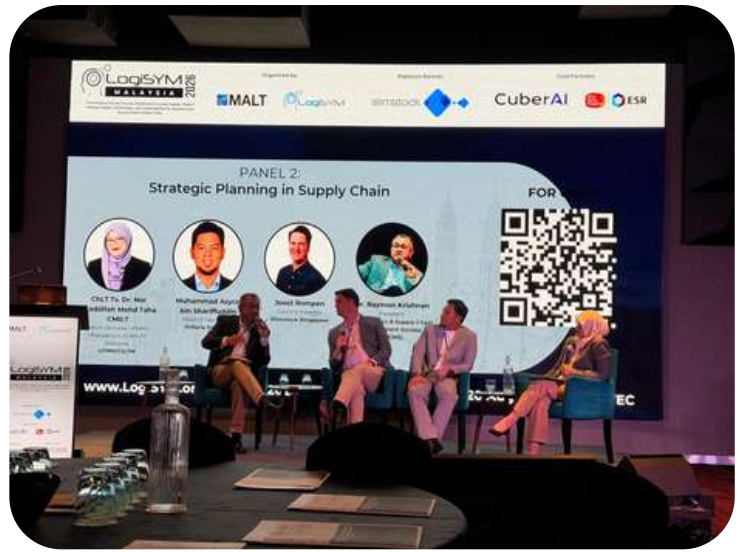
- ChLT Ts. Dr. Nor Fyadzillah Mohd Taha CMILT (Panel Lead) – Chairperson, WiLAT Malaysia / Senior Lecturer, UPM
- Dr. Raymon Krishnan – President, The Logistics & Supply Chain Management Society (LSCMS)
- Joost Rompen – Country Director, Slimstock Singapore
- Muhammad Asyraf bin Shariffuddin – Head of Operations, Prifaria Sdn Bhd

Key Takeaways & Impact

Under WiLAT's panel leadership, the session explored how supply chain leaders can navigate market volatility by integrating strategic planning with human-centric technological solutions:

- **Strategic Resiliency:** Emphasizing the alignment of digital transformation, inventory optimization, and human talent to build agile supply chain operations.
- **Empowerment Through Visibility:** Demonstrating how WiLAT leaders actively shape industry-wide strategies in sustainability, circular economies, and digital adoption.
- **Industry Collaboration:** Strengthening ties between academic research, regional associations, and corporate enterprise leaders.

WiLAT Malaysia's participation at LogiSYM Malaysia 2026 reinforces its core mission—empowering female professionals to take center stage, drive strategic innovation, and shape the future of global logistics.



WiLAT Malaysia

EMPOWERING DIGITAL COMPETENCY: WILAT LEADERSHIP GUIDES 10 BRIGADE (PARA) OFFICER STUDY DAY ON AI

Demonstrating the vital role of Women in Logistics and Transport (WiLAT) in driving digital transformation across all supply chain and security sectors, WiLAT Malaysia Chairperson Lt Cdr ChLT Ts. Dr. Nor Fyadzillah bin Mohd Taha RMN (Rtd), CMILT led a specialized session for the Headquarters of the 10th Brigade (PARA).

The Officer Study Day (Hari Pengajian Pegawai - HPP) was held at the Multipurpose Hall, Kem Terendak, Melaka, focusing on integrating artificial intelligence into defense administration and logistics management.

Event Highlights

- Dates: 21 – 22 August 2026
- Venue: Multipurpose Hall, Kem Terendak, Melaka
- Organiser: Headquarters of 10th Brigade (PARA)
- Panglima 10 Brigid (PARA): Maj Gen Datuk Khairul Anwar bin Soib
- Theme: "Applications of Artificial Intelligence (AI) in Training Information Dissemination and Unit Governance"
- Featured Guest Speaker: Lt Cdr ChLT Ts. Dr. Nor Fyadzillah bin Mohd Taha RMN (Rtd), CMILT, Chairperson of WiLAT Malaysia / Senior Lecturer, UPNM

WiLAT's Contribution to Smart Governance & Logistics

Through WiLAT's outreach, the two-day program provided military officers with practical insights into leveraging AI for efficient logistics coordination, workflow optimization, and administrative governance.

Key areas covered during the session included:

- **Operational Efficiency:** Applying AI tools to streamline documentation, automated reporting, training schedule development, and resource management.
- **Hands-On Application:** Guiding officers through a Team Project Presentation session, where participants created AI-generated training posters and digital media to enhance internal communication.
- **Ethical Tech Adoption:** Aligning with WiLAT's focus on responsible leadership, Panglima 10 Brigid (PARA), Maj Gen Datuk Khairul Anwar bin Soib, highlighted that AI must be adopted ethically with strict data security, serving to assist—not replace—human oversight.

WiLAT Malaysia remains committed to sharing technical expertise across academia, industry, and defense sectors, empowering leaders to embrace modern digital tools for a future-ready ecosystem.



Stronger – Together

www.wilat.org

Women in Logistics
and Transport

WiLAT Malaysia

EMPOWERING WOMEN, SHAPING THE FUTURE: WILAT'S DRIVING FORCE IN MALAYSIA'S LOGISTICS SECTOR

As the global supply chain rapidly evolves, Women in Logistics and Transport (WiLAT)—the women's forum of The Chartered Institute of Logistics and Transport (CILT)—continues to play a pivotal role in driving inclusion, diversity, and professional excellence across the industry. Thus, under the leadership of Chairperson Lt Cdr ChLT Ts. Dr. Nor Fyadzillah Mohd Taha RMN (Rtd), CMILT, WiLAT Malaysia stands at the forefront of championing female talent and fostering strong industry-academic partnerships.

Driving Professional Empowerment and Leadership

WiLAT operates on strategic global pillars designed to uplift professionals and create lasting impact across four key focus areas:

- **Leadership & Career Development:** Empowering female logisticians through professional recognition, continuous learning, and pathways into executive leadership.
- **Mentorship:** Connecting experienced supply chain leaders with aspiring professionals and students to guide career progression.
- **Entrepreneurship:** Supporting female-led innovations, logistics ventures, and small businesses within the supply chain network.
- **Empowerment & Inclusion:** Advocating for gender diversity, equal opportunities, and progressive workplace policies in a historically male-dominated sector.



Bridging Industry and Academia

WiLAT Malaysia's commitment to nurturing future talent was highlighted on Thursday, 30 July 2026, through its participation in the FBM x LSA Industry Insights Series 2026 at UCSI University Kuala Lumpur. Featuring Ts. Dr. Nor Fyadzillah as the keynote speaker, the industrial talk—titled "Behind the 'Order Placed' Button: How Shopee and Lazada Optimize Last-Mile Delivery"—provided students with an insider look into route optimization, technological integration, and last-mile logistics operations.

By engaging directly with the Logistics Student Association (LSA) and the Faculty of Business and Management (FBM), WiLAT demonstrated its dedication to preparing students for the demands of the modern supply chain workforce.

Through continuous educational outreach, strategic networking, and industry mentorship, WiLAT Malaysia remains dedicated to building an inclusive, resilient, and forward-thinking logistics community.



To provide a forum where students and next generation professionals can expand their sector knowledge, start building their professional networks, learn and practise presentational, collaborative, strategic and leadership skills, and move on to become successful professionals and highly effective participants in CILT branches, territories and international leadership.



Moving More Than Cargo: A Young Professional's Journey in Logistics

Martha Cryisha Sidi, MILT, is a representative of the Next Generation (NextGen) Johor Section and is currently based in Selangor. With almost three years of experience in the logistics sector, particularly in shipping and sales, she has developed her capabilities in planning, management, stakeholder engagement and communication, which is essential skills in the dynamic logistics industry. Her journey involves coordinating with multiple parties, managing expectations and ensuring effective communication throughout the logistics process. While the industry can be challenging, Martha believes that understanding operational workflows and communication matrices helps make complex situations more manageable. Most importantly, she has learned that seeking guidance from experienced colleagues and industry professionals is an important part of learning and professional growth.

Building and maintaining strong professional relationships is also an important part of Martha's approach to logistics. She strives to establish positive and trusted relationships with clients, vendors, service providers and other stakeholders involved in each operation. Through clear communication, responsiveness and mutual respect, she believes strong stakeholder engagement contributes to smooth operations, effective problem-solving and long-term professional partnerships.



Martha Cryisha Sidi, MILT
Next Gen
CILTM Johor Section

Moving More Than Cargo: A Young Professional's Journey in Logistics

Beyond her professional responsibilities, Martha also sought to broaden her perspective through international exposure. In September 2025, she represented Malaysia as a delegate at the Global Youth Summit 2025 in Bangkok, Thailand, an international youth conference focused on sustainability and innovation. As Head of Commission 2, she led the presentation of "EcoLogix: Youth-Powered Green Logistics for Sustainability," promoting sustainable practices within the logistics sector. The experience allowed her to engage with international delegates, exchange perspectives and gain a broader understanding of global collaboration and the role of young professionals in advancing sustainable logistics.



A significant part of Martha's professional journey has been her involvement in project cargo operations within the offshore, engineering and oil & gas sectors. Her experience includes coordinating offshore equipment movements to Nhava Sheva via PKG, KSB Kemaman, Loyang Offshore Supply Base (LOSB), Melbourne, Australia, Dammam, Saudi Arabia, and the United States, covering both conventional and Out of Gauge (OOG) cargo.

These projects involved close coordination with clients, freight forwarders, transporters, customs authorities and operational teams, covering shipment planning, freight arrangements, customs clearance, permits, documentation, cargo handling and cost management. Through these experiences, she has developed a strong understanding of the precision, adaptability and coordination required to successfully execute complex project cargo movements.

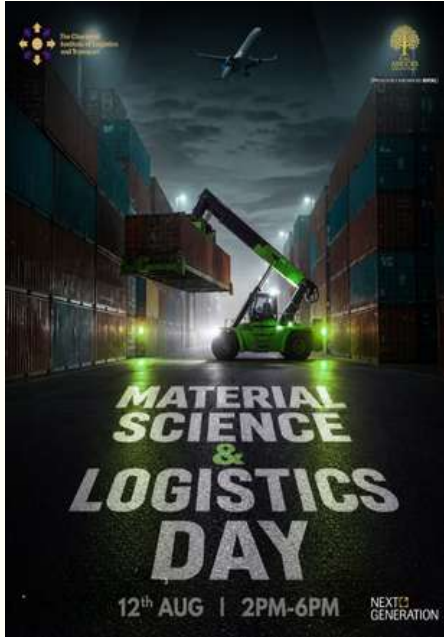
For young graduates entering logistics, Martha encourages them to stay curious, embrace challenges and learn from every operation. She believes that every shipment, regardless of its size, is an opportunity to build knowledge, confidence and resilience. By seeking guidance, gaining practical exposure and continuously developing their skills, young professionals can build meaningful careers and contribute to a more efficient, resilient and sustainable logistics industry.



NEXTGEN MALAYSIA



MATERIAL SCIENCE & LOGISTICS DAY 2026 – ORGANIZED BY ABRICKS COLLEGE IN COLLABORATION WITH CILT NEXT GENERATION MALAYSIA



CILT Next Generation Malaysia (Perak & KL Sections) is delighted to share the successful completion of the "Material Science and Logistics Day 2026," held on 12 August 2026 at ABRICKS College (Formerly Known as SDCKL). Organized by ABRICKS College in collaboration with CILT Next Generation Malaysia, the event served as the final assessment for the course LOG 2133: Fundamentals of Logistics, with six student groups presenting on real-world materials and their logistical implications before an industry and academic panel.

Material science and logistics are more interconnected than they may first appear – from the packaging and handling of sensitive materials to the storage, transportation, and supply chain decisions shaped by a material's properties. Bridging these two disciplines equips future professionals with a more holistic understanding of how products move from raw material to end user, and this event gave students a rare opportunity to explore that intersection in a practical, industry-relevant setting.

We would like to extend our sincere appreciation to our panel of evaluators – Mr. Sree Amertharaj A/L Ratnam (UTAR), Ts D Karunanithy A/L Degeras, FCILT (UTAR), and Ts Naresh Ram A/L Selva Sunder (BASF) – for generously sharing their time and expertise. Our heartfelt thanks to ABRICKS College and all the participating students for their enthusiasm and hard work.

At the conclusion of the event, the Champion title was awarded to the team presenting on Solid Rocket Propellants, with the 1st Runner-Up recognized for CAR-T Cell, and the 2nd Runner-Up for Phase-Change Materials. CILT Next Generation Malaysia remains committed to creating more opportunities for academic collaboration and student development that connect the logistics and transport community with real-world challenges. Thank you to everyone who contributed to the success of this event – we look forward to welcoming you to our upcoming programmes.



MATERIAL SCIENCE & LOGISTICS DAY 2026 – ORGANIZED BY ABRICKS COLLEGE IN COLLABORATION WITH CILT NEXT GENERATION MALAYSIA

Solid Rocket Propellants

Sharran Raj Naaidu A/L Shatrugan Naidu	2509DLS014
Thivagar A/L Ramakrishnan	2509DLS018
Kaladevi A/P Shanmugam	2509DBAO03
Viggesh A/L Rajasekhar	2505DLS028
Priyadarini A/P Sukumaran	2505DLS018




CAR-T Cell Therapy

Integrating Advanced Material Science with Cryogenic Logistics for Personalized Cancer Treatment

A Logistics Perspective on One of the World's Most Complex Pharmaceutical Supply Chains

- ADVANCED THERAPY
- CRYOGENIC LOGISTICS
- COMPLEX SUPPLY CHAIN
- QUALITY & COMPLIANCE
- PATIENT IMPACT

GROUP MEMBERS

- VISHAL A/P PRASADHARAN (2509DLS017)
- LOGANATHAN A/P KALIDAS (2509DLS012)
- MAHESWARAN A/P MURALI (2509DLS015)
- SHYAMAL A/P SUDHAKARAN (2509DLS006)



PHASE-CHANGE MATERIALS

Bridging Material Science & Logistics

How PCM Technology Protects Temperature-Sensitive Products Across the Cold Chain

Diploma in Logistics & Supply Chain

Group Members

- VISSALINI A/P SYAMEN (2509DLS020)
- MADHULEGHA A/P PUGINESWARAN (2509DLS033)
- PRIYATARSINI A/P PUSPANTAN (2509DLS037)
- DEEPTHI A/P SATHIYA RAO (2509DLS009)
- SASIKALA A/P SATHIANATHAN (2509DLS013)

Lecture Name
MR. Hariharan




POST EVENT: MERDEKA TRAIL RUN 2026

The CILT Merdeka Trail 2026 was a special collaboration between CILT Next Gen Malaysia, CILT Women in Logistics & Transport (WILAT), and CILT Kuala Lumpur Section, bringing together members, students, volunteers, colleagues and friends for a meaningful day of fitness, connection and celebration.

This year's event was made even more special with the participation of students and representatives from Universiti Kuala Lumpur (UniKL), Kolej Poly-Tech MARA (KPM) Bandar Penawar, Universiti Pertahanan Nasional Malaysia (UPNM), and SAITO University College.

It was inspiring to see participants from different institutions coming together, sharing the same spirit, challenging themselves on the trail and creating new connections along the way. The diversity of participants truly reflected the importance of collaboration and community within the logistics and transport fraternity. From the starting line to the finish line, every step was filled with determination and encouragement. The trail may have tested our stamina, but the support, laughter and positive energy from everyone made the journey even more enjoyable. More than just a trail run, this event was an opportunity to promote an active and healthy lifestyle, strengthen connections, encourage youth participation, build friendships and celebrate the spirit of togetherness as we commemorate Malaysia's Merdeka.

Most importantly, the event reminded us that Merdeka is not only about celebrating our independence, but also about coming together, supporting one another and moving forward as one community.

From every step on the trail to every smile at the finish line, we created memories worth keeping.

Together, we run. Together, we connect. Together, we celebrate Merdeka.

A big thank you once again to CILT Next Gen Malaysia, CILT WILAT and CILT Kuala Lumpur Section for making this collaboration possible. Here's to more meaningful activities, stronger partnerships and greater opportunities to bring the next generation of logistics and transport professionals together!



Stronger Together



The poster for the Next Gen CILT Malaysia Webinar Speakers event features a vibrant background with a city skyline, a truck, and a train. The text on the poster includes:

NEXT GEN CILT MALAYSIA
WE ARE LOOKING FOR YOU
WEBINAR SPEAKERS

- TO EXPLORE EMERGING TRENDS AND INNOVATIONS IN LOGISTICS AND TRANSPORTATION.
- TO CREATE A PLATFORM FOR DIALOGUE BETWEEN INDUSTRY EXPERTS, ACADEMIA, AND YOUTH.

Join Us

REGISTER YOUR INTEREST HERE

A QR code is provided for registration.

**Don't hesitate to be part of this program.
You can click the link below to show your interest !**

 <https://forms.gle/UVq4nR9fiDrZaYTS9>

Stay connected and never miss any updates, activities, or opportunities by following us here:

 Instagram:

https://www.instagram.com/nextgen_cilt?igsh=MXU0eWFobGE5aGxvaA==

 LinkedIn Group:

<https://www.linkedin.com/groups/14777596/>

Your support matters! Please follow, like, and share with your network so we can grow together as the Next Generation of logistics and transport leaders.

#CILTNextGen #CILTMalaysia

#LogisticsLeadership

#TransportInnovation



Professional Reflection

NEXT-GENERATION LOGISTICIANS: CATALYSTS OF MALAYSIA'S EVOLVING SUPPLY CHAIN LANDSCAPE

**BY DATUK TS DR HJ RAMLI AMIR FCILT
CILTM PAST PRESIDENT**

Malaysia's logistics sector continues to expand in both scale and sophistication, underpinned by trade growth, infrastructure development, and accelerating digitalisation. Within this dynamic environment, the emerging generation of logisticians is redefining its role—not merely as operators within the system, but as forward-looking contributors to national logistics capability and resilience.

Young professionals entering the field are distinguished by their strong orientation towards digital integration. With familiarity with data analytics, automation tools, and smart logistics platforms, they are contributing to improved supply chain visibility and operational efficiency. More importantly, they demonstrate an ability to connect traditionally siloed functions into cohesive, end-to-end systems—an essential capability as Malaysia strengthens its position within regional and global supply networks.

Sustainability has also become a defining concern among this cohort. There is a growing recognition that logistics must balance efficiency with environmental responsibility. As such, young logisticians are increasingly advocating for greener practices, including optimised routing, modal shifts, and emissions monitoring. Their perspectives align with broader national and international commitments to sustainable development, reinforcing logistics' role as both an economic enabler and an environmental steward.

In addition, this new generation exhibits a heightened awareness of the policy and institutional dimensions of logistics. They understand that infrastructure planning, regulatory frameworks, and cross-agency coordination significantly influence industry performance. Consequently, there is noticeable interest in engaging with strategic planning processes, public-private initiatives, and professional bodies such as CILT, where they can help shape industry standards and future directions.

As Malaysia advances towards becoming a leading logistics hub in ASEAN, the role of its young logisticians will be increasingly pivotal. Their adaptability, digital competence, and strategic outlook position them not only as participants in the industry, but as catalysts for its continued transformation.

**Datuk Ts Dr Hj Ramli Amir FCILT
CILTM Past President/Former
CILT International Vice President
for Southeast Asia Region**



Professional Reflection

MARITIME SECURITY IN THE INDO-PACIFIC: MALAYSIA'S PERSPECTIVE ON EMERGING CHALLENGES AND REGIONAL COOPERATION

First Admiral Ts Dr Shaftdean Lufty Rusland CMILT is a Naval Aviator and Surface Vessel Warfare Officer in the Royal Malaysian Navy. He is currently the Senior Director Comprehensive Security in Malaysian Institute of Defence and Security (MiDAS), Ministry of Defence, Malaysia

The Indo-Pacific represents one of the most important maritime regions and has become strategically significant region in the world. It connects the Indian and Pacific Oceans through some of the busiest sea lanes in the world and serves as the backbone of global commerce. A significant proportion of international trade and energy shipments transit through these waters, making maritime security not only a regional concern but also a global priority. As maritime activities continue to expand, the region faces an increasingly complex security environment shaped by geopolitical competition, evolving maritime threats and growing demands for regional cooperation.

Malaysia, as a maritime nation located at the heart of Southeast Asia, places great importance on maintaining a secure, stable and rulesbased maritime domain. Our approach balances the protection of national sovereignty and maritime interests with the need to promote dialogue, cooperation and mutual trust among regional partners. Beyond its economic importance, the maritime domain is fundamental to regional peace and stability. Maritime routes support economic growth, facilitate the movement of goods and people, and provide access to vital marine resources that sustain national development. For many Indo-Pacific nations, including Malaysia, the sea is closely linked to national security, economic prosperity and strategic influence.

However, the maritime environment has become increasingly complex over the past decade. Strategic competition among major powers, territorial and maritime disputes and the emergence of transnational maritime threats have all contributed to a more challenging security landscape. At the same time, non-traditional threats such as illegal fishing, maritime crime, piracy and irregular migration continue to test the capacity of maritime agencies across the region. These developments demonstrate that maritime security today extends well beyond traditional defence considerations. It requires a comprehensive approach that combines national capabilities with regional cooperation, information sharing and adherence to international law. Recognising these realities, Malaysia continues to pursue a balanced approach that safeguards national interests while contributing to regional stability and cooperative maritime security.



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Malaysia occupies a strategically significant position within the Indo-Pacific. Geographically, we are located between the Indian Ocean and the Pacific Ocean and are surrounded by three important maritime areas i.e. the Strait of Malacca, the South China Sea and the Sulu-Sulawesi Seas. These waters are among the busiest and most strategically important maritime corridors in the world. The Strait of Malacca is recognised as one of the world's most important maritime chokepoints, supporting a substantial volume of global trade and energy transportation. Meanwhile, the South China Sea is equally significant due to its international shipping routes, fisheries, offshore resources and broader strategic importance.

Malaysia's economy is closely linked to the maritime domain. Our ports, shipping industry, offshore energy sector, fisheries and marine resources contribute significantly to national development. Therefore, maritime security is not only a defence priority but it is also an economic necessity. As a maritime nation, Malaysia has a responsibility to safeguard its sovereignty, protect its maritime interests and ensure that our surrounding waters remain safe, secure and conducive to legitimate maritime activities. At the same time, our strategic location presents significant responsibilities. The vast maritime areas under Malaysia's jurisdiction require continuous monitoring, effective governance and close inter-agency coordination to address the wide range of challenges that exist today.

The South China Sea remains one of the world's most strategically significant maritime regions. It is a vital international shipping route and an important source of fisheries and offshore energy resources. Consequently, developments in the South China Sea have direct implications for regional peace, stability and economic prosperity.

One of the principal challenges is the existence of competing sovereignty and maritime claims. These overlapping claims have contributed to regional tensions and increased the complexity of maritime governance. In addition, the growing presence of military activities and the construction of artificial islands have further intensified strategic competition. These developments increase the risk of misunderstanding and unintended incidents, particularly where multiple actors operate in close proximity. Increasing Gray Zone tactics are also observed such as persistent coast guard presence, maritime militia and coercive law enforcement. These challenged regional stability without escalating into open armed conflict; below the threshold of war/conflict.

For Malaysia, the priority is clear; to safeguard our national interests while preserving regional peace and stability. Malaysia has consistently advocated the peaceful resolution of disputes through dialogue, diplomacy, and adherence to international law, particularly the United Nations Convention on the Law of the Sea (UNCLOS).

Professional Reflection

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In recent years, non-traditional maritime security threats have become increasingly prominent across the Indo-Pacific. Unlike conventional military threats, these challenges are transnational in nature, affecting multiple countries and requiring collective responses rather than unilateral action.

The first challenge is Illegal, Unreported and Unregulated, or IUU, fishing. IUU fishing threatens marine biodiversity, depletes fish stocks, undermines food security and causes significant economic losses to coastal states. For Malaysia, protecting our marine resources is not only an environmental concern but also an issue of economic security and national sovereignty.

The second challenge is transnational maritime crime. Criminal networks continue to exploit maritime routes for activities such as humantrafficking, migrant smuggling, narcotics trafficking and arms smuggling. These activities undermine maritime governance and require close cooperation among maritime law enforcement agencies.

Another persistent concern is sea robbery, particularly in busy shipping lanes. Although regional cooperation has reduced the number of incidents over the years, maintaining vigilance remains essential to ensure the safety of commercial shipping and freedom of navigation.

Looking ahead, the future of maritime security in the Indo-Pacific depends on stronger regional cooperation. As maritime challenges continue to evolve, cooperation must also evolve from reactive responses to proactive collaboration.

The first priority is strengthening Maritime Domain Awareness (MDA). Effective information sharing enables maritime agencies to develop a common operational picture, improve early warning capabilities and respond more rapidly to incidents at sea.

Second, joint maritime exercises and capacity building should continue to be expanded. Exercises that involve bilateral and multilateral naval engagements and professional exchanges improve interoperability, strengthen mutual trust and enhance operational readiness among maritime partners.

Third, diplomacy and dialogue remain fundamental. Regional mechanisms, particularly those led by ASEAN, provide valuable platforms for confidence-building, conflict prevention and constructive engagement among regional stakeholders.

Professional Reflection

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Finally, regional cooperation must continue to be guided by international law, particularly the UNCLOS. Respect for international law contributes to a stable, predictable and rules-based maritime order, benefiting all nations that depend on secure and open sea lanes.

Therefore, the future of maritime security is not determined solely by military capability. It will be shaped by trust, cooperation and the collective commitment to preserving peace and stability in the Indo-Pacific. Hence, maritime security is a shared responsibility and our collective actions today will determine the security and stability of tomorrow's Indo-Pacific.

Professional Reflection

GENERATION Z AND SEAFARING: A NEW OPPORTUNITY FOR MALAYSIA'S MARITIME AND LOGISTICS FUTURE

Capt. Ooi T. Aik is a seasoned maritime human capital and talent management professional with extensive experience in seafarer management, maritime workforce planning, talent development, competency management, cadetship program, and fleet manning. He currently serves in a senior Talent Management leadership role, where he is responsible for formulating and executing strategies to strengthen the organization's maritime workforce and ensure a sustainable pipeline of qualified, competent, and future-ready seafarers.

Introduction

Malaysia is a maritime nation. With its strategic location along major international shipping routes, extensive coastline, world-class ports and strong dependence on international trade, the maritime sector plays a fundamental role in the country's economy. Malaysia's ports and shipping industry connect the nation to global markets, while maritime logistics supports the movement of energy, raw materials, components and finished products across the region.

Yet, behind every vessel, port and logistics operation is one essential resource: people.

As the maritime industry enters a period of technological transformation, decarbonisation and increasing operational complexity, Malaysia must ensure that it has a new generation of competent maritime professionals. One important opportunity is to encourage Generation Z – young Malaysians born into the digital age – to consider seafaring as a professional and internationally recognised career.



**Capt Ooi Tiew Aik CMILT
(M 1309)**

This is not simply about filling vacancies on ships. Developing Malaysian seafarers can contribute directly to strengthening Malaysia's maritime capability, reducing dependence on foreign maritime labour and supporting the long-term competitiveness of the country's maritime logistics ecosystem.

Why Seafaring Should Be Considered by Generation Z

For many young Malaysians, the traditional perception of a seafarer is someone who spends months away from home, works long hours and lives a difficult life at sea. These perceptions are understandable, but they no longer fully represent the opportunities available in modern shipping.

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Today's seafarer works in a highly regulated, technology-driven and international environment. Officers operate sophisticated navigation systems, automation, communication systems, propulsion machinery and digital monitoring platforms. Modern vessels are increasingly equipped with advanced technologies designed to improve safety, efficiency and environmental performance.

A career at sea can also provide something that many other professions cannot easily offer: international exposure from a very young age.

A young Malaysian officer can sail to different countries, work with multinational crews, experience different cultures and develop professional skills that can later be transferred into shore-based careers. A seafarer who starts as a cadet can progress through structured competency development towards positions such as Third Officer, Second Officer, Chief Officer and Master, or, in the engine department, from junior engineer to Chief Engineer.

Importantly, the career does not necessarily end when a seafarer leaves the vessel. Experienced seafarers can progress into marine operations, ship management, maritime training, safety, technical management, marine surveying, port operations, logistics, chartering and other shore-based maritime professions.

Malaysia's Marine Department provides established pathways covering seafarer documentation, maritime training, Certificates of Competency and career development, while accredited maritime institutions provide training for future deck and engineering officers.

What Generation Z Can Bring to the Maritime Industry

Generation Z has characteristics that can become significant strengths for the maritime sector.

They are generally comfortable with digital technology, mobile applications, online communication and rapidly changing information. These capabilities are increasingly relevant as ships become more connected and operations become more data driven.

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The maritime industry is also moving towards greater automation, digitalisation, alternative fuels and environmental sustainability. Future seafarers will therefore require more than traditional seamanship. They will need to understand technology, cybersecurity, data, automation, environmental regulations and new propulsion systems. Generation Z can become an important part of this transformation.

However, the industry must also recognise that young people have different expectations from previous generations. Research focusing on Generation Z in Malaysia's marine industry highlights the importance of work-life balance, flexibility, wellbeing and organisational sustainability.

This does not mean that seafaring must become a shore-based 9-to-5 profession. Rather, shipping companies need to rethink how they attract, develop and retain young talent.

Better connectivity at sea, stronger welfare programmes, predictable leave systems, transparent career progression, mentoring, mental-health support and modern accommodation can make the profession more attractive without compromising the operational requirements of shipping.

Seafaring as a Career, Not Just a Job

One of the most important messages for Generation Z is that seafaring should be presented as a profession rather than simply a job on a ship.

A cadetship can be the beginning of a structured professional journey.

A young person entering the industry can develop technical competence, leadership, decision-making, teamwork, discipline and crisis-management skills. These competencies are valuable not only onboard but throughout the maritime industry.

The government and maritime industry already have a foundation for developing this talent. The Ministry of Transport identifies maritime human-capital development as an important part of Malaysia's ambition to become a maritime nation, while its Maritime Training Institute framework is intended to develop Malaysian seafarers whose competencies meet international shipping requirements.

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Malaysia also has established maritime education institutions. For example, Akademi Laut Malaysia (ALAM) offers cadetship and maritime programmes aimed at preparing future officers and maritime professionals.

The opportunity, therefore, is not the absence of a pathway. The challenge is to make more young Malaysians aware of that pathway and willing to take it.

The Impact on Malaysia's Maritime Logistics

The development of Malaysian seafarers can have a much wider economic impact than simply solving manpower requirements.

Malaysia's maritime economy is closely connected to international trade. UNCTAD's 2024 maritime profile records Malaysia's merchandise trade at approximately US\$630.8 billion and container port throughput at about 28.25 million TEUs.

Port Klang alone handled 14.64 million TEUs in 2024, representing approximately 47.7% of Malaysia's total container throughput.

These numbers demonstrate the scale of Malaysia's dependence on maritime transportation.

Every container, tanker, bulk carrier, LNG vessel and offshore support vessel requires competent people. Without skilled maritime professionals, ships cannot operate safely and efficiently, ports cannot function effectively and supply chains cannot remain resilient.

The development of Malaysian seafarers therefore supports the entire maritime logistics chain.

1. Strengthening National Maritime Capability

A larger pool of Malaysian officers provides the country with greater maritime expertise. Experienced Masters, Chief Engineers and senior officers can eventually contribute to ship management, maritime education, regulation, port operations and logistics.

This creates a maritime talent ecosystem, rather than simply a workforce.

Professional Reflection

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2. Reducing Dependence on Foreign Maritime Labour

Malaysia's maritime sector faces a strategic challenge: despite being a major trading nation, the country remains dependent on foreign shipping capacity. The Ministry of Transport has highlighted the structural dependence on foreign shipping and the resulting pressure on Malaysia's sea-transport services balance.

Building Malaysian maritime human capital cannot solve this issue alone, but it can strengthen the domestic capability required to participate more actively in the international shipping value chain.

3. Supporting Port and Logistics Competitiveness

Ports compete not only through infrastructure. They also depend on the availability of skilled people. Competent Malaysian seafarers can eventually move into port management, marine operations, vessel planning, cargo operations, safety, logistics and other supporting activities. This creates a larger pool of professionals who understand both the vessel and shore sides of the supply chain.

4. Supporting the Energy Transition

The shipping industry is moving towards cleaner fuels and new technologies. Future vessels may operate using LNG, methanol, ammonia, hydrogen and other alternative energy systems. Malaysia will require seafarers who understand these technologies. Generation Z therefore has an opportunity to become the first generation of Malaysian seafarers trained from the beginning for the next era of shipping, rather than simply inheriting practices developed for conventional vessels.

5. Creating High-Value Maritime Careers

A successful maritime career can generate a multiplier effect.

A young cadet becomes an officer. An officer becomes a senior officer. A senior officer may eventually become a ship manager, maritime trainer, marine superintendent, port executive or maritime consultant.

The knowledge accumulated at sea can subsequently be transferred into Malaysia's wider economy.

Professional Reflection

GENERATION Z AND SEAFARING: A NEW OPPORTUNITY FOR MALAYSIA'S MARITIME AND LOGISTICS FUTURE

Capt. Ooi T. Aik is a seasoned maritime human capital and talent management professional with extensive experience in seafarer management, maritime workforce planning, talent development, competency management, cadetship program, and fleet manning. He currently serves in a senior Talent Management leadership role, where he is responsible for formulating and executing strategies to strengthen the organization's maritime workforce and ensure a sustainable pipeline of qualified, competent, and future-ready seafarers.

The Challenge: Making Seafaring Attractive to Generation Z

The industry should not assume that young people will automatically choose seafaring simply because there are employment opportunities. The maritime sector must compete for talent. Generation Z has many career choices in technology, engineering, finance, aviation, healthcare and other professional industries. Shipping therefore needs to communicate its value proposition clearly.

The industry should highlight:

- International career opportunities.
- Structured promotion and competency pathways.
- Competitive remuneration.
- Professional qualifications recognised internationally.
- Opportunities to travel and experience different cultures.
- Digital and advanced technologies onboard.
- Shore-based career opportunities after sailing.
- Sponsorship and cadetship opportunities.
- Training and continuous professional development.
- Modern welfare and connectivity arrangements.

Recent industry commentary has similarly identified misconceptions about long voyages, isolation and difficult working conditions as barriers to attracting Malaysians into seafaring, and has called for stronger collaboration among industry players, training institutions and port authorities.

What Industry and Government Should Do

Attracting Generation Z requires a coordinated national effort.

Schools and universities should introduce maritime careers earlier. Maritime companies should conduct career talks, ship visits, cadet open days and digital campaigns showing what modern ships and maritime careers actually look like.

Shipping companies should strengthen cadet sponsorship programmes and provide transparent career pathways from cadet to senior officer

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Training institutions should also integrate more digital learning, simulation, automation, alternative-fuel knowledge and leadership development into maritime education.

At the same time, companies must listen to young seafarers. Welfare, mental health, connectivity, family communication, accommodation and leave arrangements should be treated as strategic talent-retention issues rather than simply employee benefits.

The objective should be to build a maritime profession that is technologically advanced, professionally rewarding and socially sustainable.

Summary View

Generation Z represents an important opportunity for Malaysia's maritime future. Seafaring should no longer be viewed simply as a traditional occupation involving long periods at sea. It is a professional career that combines technology, engineering, navigation, leadership, international exposure and responsibility.

For Malaysia, developing more local seafarers has implications far beyond individual employment. It strengthens maritime human capital, supports ports and logistics, enhances national shipping capability and creates a pipeline of experienced professionals who can eventually contribute across the entire maritime ecosystem.

Malaysia already has the geographical advantage, established ports, maritime institutions and international trade connections. The next question is whether the country can develop enough Malaysian talent to take advantage of these assets. The sea is not only Malaysia's trade route. It can also be a career pathway for its next generation.

If Generation Z is given the right opportunities, training, technology, welfare and career progression, today's cadets can become tomorrow's Masters, Chief Engineers, maritime leaders and logistics professionals – helping Malaysia remain competitive in an increasingly interconnected global maritime economy.

As Malaysia strengthens its ambition to be a maritime nation, investing in Generation Z seafarers is not merely a manpower strategy; it is an investment in the country's maritime sovereignty, economic resilience and logistics future.

Professional Reflection

BEYOND HEAVY LIFT: LOGISTICS BEGINS BEFORE CONTRACT AWARD

**BY AMNURRASYID RASEDIN, FCILT
MANAGER, LOGISTICS & TRADE COMPLIANCE,
MCDERMOTT ASIA PACIFIC**

Introduction

The offshore energy sector is entering a new era of complexity. Global investment in deepwater oil and gas developments, carbon capture and storage (CCS), floating offshore wind, offshore gas infrastructure and subsea tieback projects has accelerated significantly over the last few years. Yet one critical element has not expanded at the same pace, the availability of specialised Heavy Lift Vessels (HLVs).

For decades, HLVs were regarded simply as marine transportation assets capable of moving heavy offshore structures. Today, they have evolved into strategic assets that often determine whether an offshore project can be executed on schedule, within budget and according to its intended engineering philosophy.

For Engineering, Procurement, Construction and Installation (EPCI) contractors, vessel selection is no longer a decision made shortly before offshore installation. Instead, it begins during the earliest stages of project development, often before contracts are awarded. Every engineering decision that comes from equipment dimensions to installation methodology can and will influence vessel availability, logistics strategy, customs planning, commercial exposure and ultimately project success.

This transformation has also reshaped the role of Logistics and Trade Compliance professionals. Once viewed primarily as transport coordinators, they now contribute directly to engineering reviews, commercial strategies, marine planning, procurement decisions and project risk management throughout the entire project lifecycle.

The Growing Demand for Heavy Lift Vessels

The global offshore construction market has become increasingly competitive for specialised marine assets.

Major developments in Brazil, Guyana, the Gulf of Mexico, West Africa, Southeast Asia and the Middle East are competing for the same limited fleet of HLVs. At the same time, offshore wind foundations weighing more than 1,000 tonnes, floating production facilities, carbon capture infrastructure and decommissioning campaigns continue to consume vessel capacity worldwide. Unlike conventional cargo vessels, HLVs require years to design and construct. New-build programmes remain limited due to their substantial capital investment, creating a widening gap between demand and available capacity.

Industry forecasts suggest that this imbalance is likely to continue throughout the remainder of this decade, making vessel availability one of the earliest and most significant project risks to be managed.

In today's offshore market, securing a Heavy Lift Vessel is only half the challenge. The real competitive advantage lies in deploying that vessel at the right place, at the right time, with engineering readiness, logistics execution and trade compliance fully aligned.

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Why a 1,000-Tonne Crane Does Not Always Lift 1,000 Tonnes

One of the biggest misconceptions in offshore construction is that crane capacity alone determines whether a vessel can perform an installation.



The reality is considerably more complex.

Every offshore lift depends on numerous engineering variables, including:

- Crane load chart at the required working radius.
- Hook height above splash zone.
- Dynamic amplification caused by vessel motion.
- Wind limitations.
- Vessel stability during lifting.
- Ballasting sequence.
- Deck loading limitations.
- Structural reinforcement beneath cargo.
- Safe Working Load (SWL) throughout the lift path.
- Dynamic Positioning (DP) capability.
- Environmental operating limits.

For example, a crane rated at 1,000 tonnes may only be capable of lifting approximately 650–750 tonnes at the required offshore radius.

Similarly, two vessels with identical crane capacities may have entirely different operational capabilities because of differences in boom configuration, vessel stability, deck strength or ballast systems.

Consequently, selecting an HLV requires extensive collaboration between engineering, marine assurance, logistics and installation specialists.

Engineering Decisions That Can Eliminate Half the Market

During FEED and detailed engineering, relatively small design modifications can have significant downstream consequences.

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Increasing the weight of a manifold by only 100 tonnes may eliminate several vessels from consideration.

Increasing the transport height may exceed bridge clearances at fabrication yards.

Increasing module length may require different sea fastening arrangements.

Changing installation orientation may alter crane outreach requirements.

Selecting different fabrication locations may require entirely different transportation routes.

These examples demonstrate why logistics should never be introduced after engineering has been completed.

Instead, logistics professionals should actively participate during engineering reviews, ensuring that practical transportation and installation constraints are considered alongside technical design requirements.

Understanding Today's Heavy Lift Market

Although numerous heavy-lift operators exist worldwide, only a relatively small number possess vessels capable of supporting complex subsea developments requiring large offshore cranes.

Some of the industry's most recognised operators include:

- BigLift Shipping
- United Heavy Lift (UHL)
- SALJumbo Maritime
- BBC Chartering
- Spliethoff
- COSCO Shipping Specialized Carriers

Each operator offers different technical capabilities. Some vessels specialise in transportation only. Others combine transportation with offshore heavy lifting.

Some provide dynamic positioning suitable for offshore installation while others remain optimised for port-to-port heavy cargo transportation.

Selecting the right vessel therefore requires balancing:

- Crane capability
- Deck area
- Deck strength
- Vessel stability
- Crane outreach
- Voyage duration
- Mobilisation costs
- Previous project experience
- Marine warranty surveyor acceptance
- Offshore installation philosophy

No single vessel is universally suitable for every project.

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Market Availability Is No Longer the Only Challenge

Even after identifying technically suitable vessels, project teams face another critical issue—availability.

Many HLVs are committed years in advance.

Mobilising a vessel from Europe to Southeast Asia or South America may require several weeks.

If fabrication slips by only a few weeks, the project may lose its allocated installation slot and wait months for the next available vessel.

Daily charter costs may exceed several hundred thousand dollars, meaning every day's delay can significantly impact project economics.

This is why many EPC contractors now engage vessel owners during bid preparation, securing preliminary availability and budgetary pricing well before contract award.

Logistics Begins Before Contract Award

Traditionally, logistics activities started after procurement. Modern offshore projects have fundamentally changed this approach.

Today, Logistics and Trade Compliance teams contribute during:

- Tender strategy
- FEED studies
- Proposal preparation
- Budget estimating
- Commercial evaluations
- Technical bid clarifications
- Marine constructability reviews
- Supplier selection

Typical assessments include:

- HLV market availability.
- Freight market conditions.
- Fabrication yard interfaces.
- Port capabilities.
- Export licensing.
- Import regulations.
- Customs duties.
- Temporary import regimes.
- Trade sanctions.
- Incoterms optimisation.
- Logistics risk assessments.

These early evaluations often prevent costly redesigns during project execution

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Trade Compliance—Protecting the Project Beyond Transportation

Trade Compliance has become increasingly important as offshore supply chains become more international.

A single subsea project may involve:

- Linepipe manufactured in India.
- Umbilicals from Brazil.
- Valves from Italy.
- Flexible joints from the United States.
- Subsea structures fabricated in Indonesia.
- Installation equipment mobilised from Singapore.
- Offshore installation in Brunei or Malaysia.

Each movement may require different customs procedures, including:

- Temporary Admission
- Master Lists
- Free Trade Zone movements
- Duty exemptions
- VAT recovery
- Strategic trade controls
- Local content regulations
- Re-export declarations

Failure to address these requirements early can delay cargo, increase project costs and even postpone offshore campaigns.

Trade Compliance has therefore become an essential risk management function rather than an administrative activity.

Digital Logistics and Data Visibility

Modern subsea logistics increasingly relies on digital integration.

Project teams now expect real-time visibility across:

- Manufacturing progress.
- Shipment milestones.
- Vessel schedules.
- Customs clearance.
- Port operations.
- Marine mobilisation.
- Offshore installation campaigns.

Digital logistics dashboards allow engineering, procurement, marine operations and project management teams to make informed decisions using a single source of truth.

Artificial Intelligence, predictive analytics and digital twins are expected to further enhance logistics planning by forecasting bottlenecks, vessel conflicts and schedule risks before they occur.

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Looking Ahead

Several global trends are expected to increase demand for HLVs over the next decade:

- Floating offshore wind.
- Carbon Capture and Storage (CCS).
- Floating LNG developments.
- Deepwater oil and gas.
- Offshore hydrogen infrastructure.
- Large-scale decommissioning.
- Energy transition projects.

These developments will place further pressure on an already constrained fleet of specialised heavy-lift assets. Future project success will increasingly depend on early planning rather than last-minute execution.

Conclusion

Heavy Lift Vessel constraints are no longer simply a marine issue, they are a project issue. The availability of suitable vessels now influences engineering design, procurement strategy, fabrication planning, customs compliance, commercial risk and offshore execution. Selecting the right HLV requires balancing technical capability, market availability, regulatory requirements and project economics from the earliest stages of development.

In this environment, Logistics and Trade Compliance professionals have become strategic partners to engineering and project management teams. Their contribution extends far beyond arranging transportation; they enable constructability, ensure regulatory compliance, optimise commercial outcomes and safeguard execution certainty from pre-award through offshore installation and final project close-out.

As offshore developments continue to grow in complexity and global demand for specialised marine assets intensifies, organisations that integrate Logistics and Trade Compliance into project decision-making from day one will be better positioned to deliver safer, more efficient and more resilient projects. For the Chartered Institute of Logistics and Transport (CILT), this evolution underscores a broader truth: logistics is no longer a support service. It is a strategic discipline that shapes infrastructure delivery, strengthens global supply chains and plays a decisive role in the successful execution of some of the world's most complex engineering projects.

Author Biography

Amnurrasyid bin Rasedin, FCILT, is Manager, Logistics and Trade Compliance for Subsea and Floating Facilities in the Asia Pacific region, supporting complex SURF, SPS, GEP and EPCI projects. With over 15 years of experience in international project logistics, marine coordination and regulatory compliance, he has led cross-border logistics strategies across Southeast Asia, Australasia, Africa and Europe. A Chartered Fellow of the Chartered Institute of Logistics and Transport (CILT), he contributes regularly to professional discourse on logistics governance, risk management and sustainable leadership in complex project environments.



Mr. Amnurrasyid bin Rasedin, FCILT

Professional Reflection

BUILDING LOGISTICS FROM ZERO: CONSTRAINTS AND LESSONS FROM THE 6TH BORDER REGIMENT AND THE PERAJURIT MUDA TENTERA DARAT SERIAL 181/ 2016 BY MAJOR TS. PRABHAKARAN RAJAGOPAL CMILT

Abstract

Establishing the 6th Border Regiment at Kem PLKN Junaco Park, Sibul (2015) while supporting Perajurit Muda Siri 181/16 (2016) created a dual logistical challenge: building a supply system for a new unit whilst provisioning 498 recruits. As the first Logistic Officer, I managed end-to-end “head-to-toe” supply equipment, uniforms, rations, laundry, and tailoring amid infrastructural immaturity, geographic isolation, and procedural rigidity. This article outlines constraints faced, critical responses employed, and enduring lessons for CILTM members and future logistics professionals.



Operational context: A new unit and a historic training cycle

The Border Regiment was created to strengthen Malaysia's border security posture. In 2016, the Perajurit Muda intake Siri 181/16 completed six months of training in Sibul, culminating in a passing out parade held at Kem Junaco Park the first time such a ceremony was conducted outside the Army Basic Training Centre (PUSASDA) in Port Dickson. For a newly formed battalion, this was both a strategic milestone and a severe stress test of logistical design and execution.

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Core limitations and constraints at Kem Junaco Park

Several structural and operational constraints shaped planning and daily operations:

- a. **Immature supply lines and vendor ecosystem.** Sibü's distance from major logistics hubs meant limited local suppliers capable of meeting military specifications for rations, fuel, medical consumables, uniform materials, and maintenance parts. Lead times were longer, transport costs higher, and exposure to disruptions (weather, river conditions, road accessibility) greater than at established bases.
- b. **Infrastructure and storage gaps.** As a new unit, the regiment lacked fully developed warehousing, cold chain facilities, workshop space, and inventory management systems. This necessitated reliance on temporary storage, manual stock cards, and ad-hoc transport scheduling increasing the risk of stock-outs, overstocking, and quality degradation (especially for perishables).
- c. **Human resource constraints.** With few experienced logistics personnels assigned to a newly formed regiment, we faced a dual burden mainly on building standard operating procedures while simultaneously running daily logistics for a full battalion and a large training intake. Peak periods field exercises, uniform issue cycles, and the final parade week stretched capacity and exposed skill gaps.
- d. **Coordination complexity across agencies.** Conducting the passing out parade outside PUSASDA required synchronisation with state authorities, local councils, traffic police, medical services, and media each with different protocols and timelines. This added layers of approval, communication overhead, and last-minute changes that strained transport, crowd control, and catering plans.
- e. **Budgetary and procedural rigidity.** Military procurement and financial rules, while necessary for accountability, limited rapid response to emerging needs such as ad-hoc equipment rentals. We often had to pre-commit funds based on estimates, leaving minimal contingency for unforeseen demands.
- f. **Critical logistics functions under constraint.** My remit covered "head-to-toe" provisioning for the entire battalion and the 498 trainees of Perajurit Muda cohort.
- g. **Initial equipment and uniform issue.** Coordinating the receipt, sizing, and distribution of personal kit and uniforms under storage constraints required meticulous batch planning and reconciliation to prevent loss and mismatch.
- h. **Rations and catering.** Ensuring consistent, nutritionally adequate meals despite limited cold-chain capacity and vendor reliability demanded careful menu planning, buffer stocks, and strict first in first out (FIFO) controls.
- i. **Laundry and tailoring services.** Establishing functional laundry and alteration services with limited machinery and skilled personnel meant prioritising critical items (operational uniforms, parade dress) and instituting clear turnaround timelines to avoid bottlenecks.
- j. **Transport and movement planning.** Supporting training movements, field exercises, and the parade itself required modular transport plans with fallback routes, clear contact trees, and dedicated modules for personnel, equipment, VIPs, and emergency services.

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Critical thinking in action: What worked

Several practices proved decisive in overcoming constraints:

- a. Pre-positioning and buffer stocks. Given long lead times and supply uncertainty, we adopted a “pre-position + buffer” strategy for critical items (rations, fuel, medical supplies, uniform materials). This reduced disruption risk during training peaks and parade week.
- b. Modular planning and clear escalation paths. Breaking logistics into modules (personnel, equipment, VIPs, media, emergency) with independent timelines and fallback options improved adaptability when conditions changed.
- c. Stakeholder mapping and early engagement. Mapping all stakeholders from local vendors to security agencies and engaging them early with defined roles and timelines reduced last-minute surprises and improved day-of coordination.
- d. Simple, auditable systems. In the absence of advanced inventory software, standardised manual stock cards, daily reconciliation, and clear handover checklists improved compliance and reduced errors under pressure.

Implications for CILTM members and future professionals

For students and practitioners in logistics, transport, and supply chain, this experience offers three enduring lessons:

- a. Resilience is designed, not declared. Buffer stocks, modular plans, and early stakeholder engagement are core design features for operations in remote or nascent environments not optional enhancements.
- b. Constraints drive innovation. Limited infrastructure and rigid procedures forced simplification, clearer prioritisation, and a focus on continuity of supply and personnel safety.
- c. Human factors are as critical as systems. Training, clear communication, and shared mental models among logistics teams were as vital as any physical asset.

Conclusion

Establishing the 6th Border Regiment and supporting the 2016 Sibu Perajurit Muda Passing Out Parade was a masterclass in logistics under constraint. For CILTM's community especially future professionals these lessons remain relevant: design for resilience, respect constraints, and never underestimate the power of simple, well executed systems.

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Major Ts. Prabhakaran Rajagopal, CMILT is a serving officer of the Malaysian Army with over 20 years of distinguished experience in military logistics, transportation, supply chain management, operational sustainment, and leadership. He currently serves as the Camp Commandant of the 13th Brigade Infantry and has previously held key appointments as Operations Officer, Second-in-Command, Logistic Officer, Company Commander, and Motorised Transportation Officer. He is currently pursuing a PhD focusing on the evaluation of factors impacting civil-military cooperation during natural disasters in Malaysia. He holds dual Master's degrees in Public Administration and Business Management (Security and Defence), as well as a Postgraduate Diploma in Strategic and Defence Studies from the National Defence University of Malaysia (NDUM). His academic credentials are further complemented by qualifications in Sports Management and Computer Science.

As a Chartered Member of the Chartered Institute of Logistics and Transport (CMILT) and a Professional Technologist (Ts.) registered with the Malaysia Board of Technologists (MBOT), he actively contributes to the advancement of professional practices in logistics, transportation, and supply chain management. His areas of expertise include military logistics support, transportation management, warehouse operations, disaster logistics, supply chain resilience, and civil-military cooperation in humanitarian assistance and disaster relief (HADR) operations. Through his professional practice, research, and leadership experience, he remains committed to developing future logistics and transport professionals while promoting innovation, operational excellence, and resilience across the logistics and supply chain sector.



**Major Ts. Prabhakaran
Rajagopal CMILT**

Professional Reflection

THE LOGISTICS LIFELINE: LESSONS FROM INFANTRY BATTALION LOGISTICS FOR MODERN TRANSPORT AND SUPPLY CHAIN MANAGEMENT BY MAJOR TS. PRABHAKARAN RAJAGOPAL CMILT

Abstract

Logistics is often perceived as a support function, yet in both military and civilian contexts, it is the foundation upon which operational success rests. The ability of an infantry battalion to remain operationally effective depends not only on combat capability but fundamentally on its logistics lifeline and many of the principles that sustain military readiness can strengthen resilience, efficiency, and responsiveness in modern civilian supply chains.

Introduction

Logistics as the Foundation of Operational Readiness

In military operations, logistics determines whether a mission succeeds or fails. An infantry battalion cannot fight without fuel, ammunition, food, water, medical supplies, and functional equipment delivered reliably to the point of need. This same principle applies to commercial enterprises: supply chains that fail to deliver the right items, in the right quantities, to the right locations, at the right time, result in operational disruption, financial loss, and diminished customer trust. Logistics, therefore, is not merely a back office activity it is a strategic capability that enables organisational readiness and continuity.

The Infantry Battalion Logistics Environment

An infantry battalion's logistics environment encompasses transportation, supply, maintenance, personnel, and equipment management under conditions of uncertainty and pressure. Key elements include:

- a. Transportation: Movement of supplies from command posts to forward units, often across contested terrain.
- b. Supply: Inventory management of battalion such as fuel, rations, ammunition, and spare parts, with strict accountability and forward positioning.
- c. Maintenance: Field repairs and preventive maintenance to ensure equipment remains operational in austere environments.
- d. Personnel and Equipment: Coordination of logistics personnel, distribution platoons, and material handling assets to sustain continuous operations.

This environment demands precision, adaptability, and disciplined execution qualities equally vital in civilian logistics.

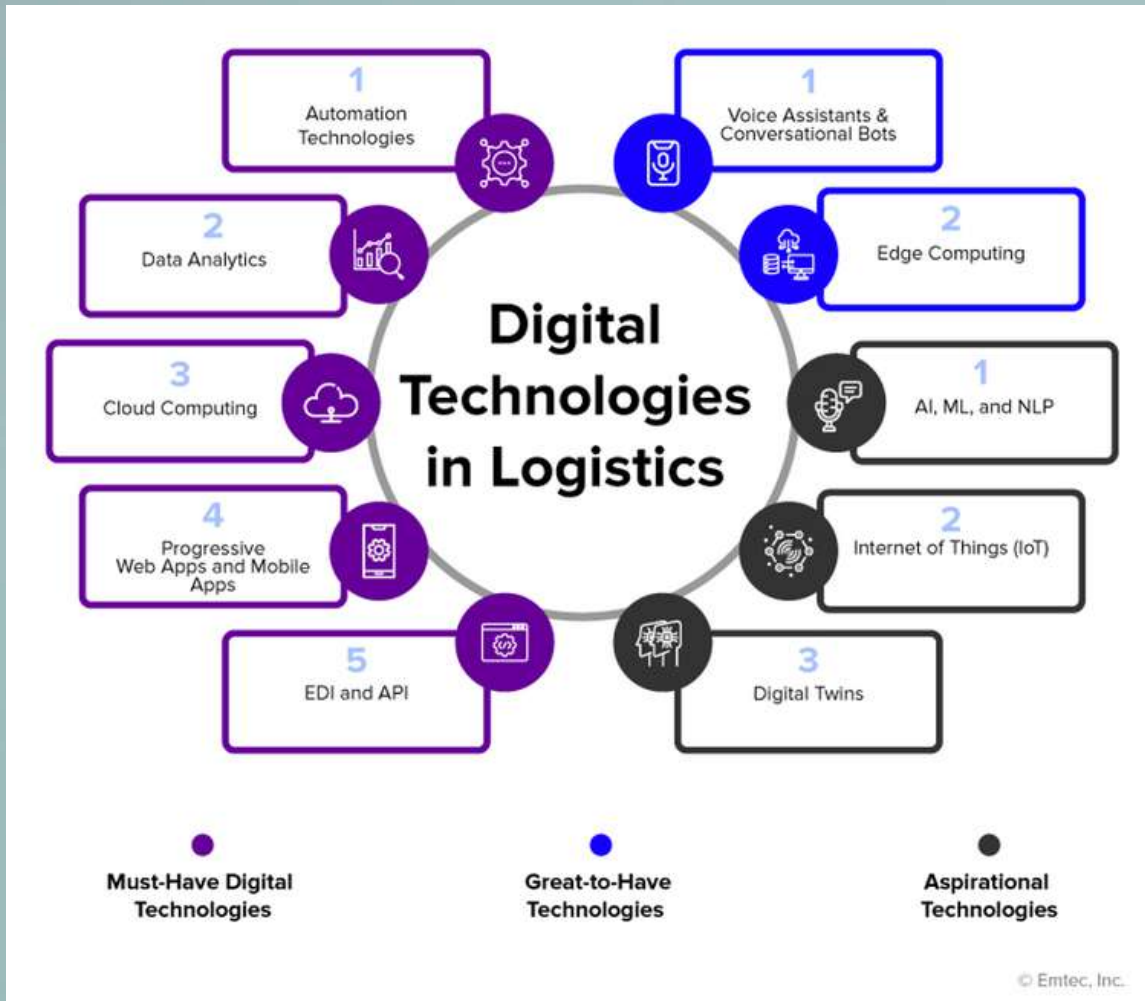
Key Lessons for Industry

Military logistics offers several transferable lessons for civilian supply chain management:

- a. Readiness: Military logisticians plan for disruption before it occurs, building redundancy and flexibility into supply networks. Civilian supply chains can adopt similar forward positioning strategies for mission-critical items to reduce response times during disruptions.
- b. Redundancy: Multi echelon redundancy ensures that if one node fails, alternatives exist. This principle strengthens resilience in commercial supply chains facing supplier failures or transport bottlenecks.
- c. Flexibility: Adaptive rerouting and dynamic resource allocation allow military units to respond to changing conditions. Commercial fleets and distribution networks benefit from similar agility in route planning and inventory redistribution.
- d. Coordination: Integrated logistics systems enable real-time visibility and synchronisation across multiple stakeholders.
- e. Resource Optimisation: Strict accountability and process discipline minimise waste and maximise asset utilisation.

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Technology and Digitalisation

Modern military logistics increasingly relies on integrated digital systems for data visibility, predictive analytics, and decision support. Technologies such as Mixed Integer Linear Programming (MILP), simulation models, and game theoretic optimisation enhance efficiency and resilience in defence supply chains. Civilian organisations can leverage similar tools enterprise resource planning (ERP) systems, Internet of Things (IoT) sensors, and AI-driven demand forecasting to achieve end to end visibility and proactive risk management.

From Military to Civilian Applications

The principles of military logistics translate directly into civilian application:

- Disaster Response: Pre-planning, forward positioning, and coordinated multi-agency logistics improve humanitarian aid delivery.
- Last Mile Delivery: Forward deployed micro fulfilment centres mirror military forward supply points, reducing delivery times in urban environments.
- Fleet Management: Preventive maintenance and real time tracking, standard in military vehicle fleets, enhance commercial fleet reliability and safety.
- Supply Chain Resilience: Designing for disruption response, rather than steady state efficiency alone, builds robust commercial networks capable of withstanding shocks.

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Conclusion

Logistics as a Strategic Capability

Logistics must be elevated from a support function to a strategic capability in both military and civilian contexts. The infantry battalion's logistics lifeline demonstrates that operational effectiveness hinges on disciplined planning, redundancy, flexibility, and technological integration. By adopting these principles, civilian supply chains can achieve greater resilience, efficiency, and responsiveness ensuring that organisations remain ready to meet demand, navigate disruption, and deliver value consistently. For CILTM members and students, these lessons underscore that logistics is not merely about moving good, it is about sustaining missions, whether on the battlefield or in the marketplace.

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**Major Ts. Prabhakaran
Rajagopal CMILT**

Professional Reflection

IS IT RETIRE OR RETYRE

Dato' Captain Hj. Abdul Rahim bin Abd. Aziz FCILT - F 0130

It was way back in 1973 when I left 6th Form at Malacca High School to pursue an 8-year course in the maritime industry. It was entitled Master of Foreign Going Vessel for which I was awarded a scholarship by the Klang Port Authority which then had no Malaysian Foreign Going Master Mariners in her marine division. Those at the helm then were all expatriates. So off I went to the Pakistan Marine Academy, Karachi to begin a new lease of life in a foreign land, away from my parents and siblings. After being very successful at the academy, I then sailed with the Malaysian International Shipping Corporation (MISC) which was in her early days of operations. From a Cadet Officer, I rose in ascending positions through the many years culminating in achieving the Master of Foreign Going qualification which saw me sailing the 7 oceans and studying in Pakistan, India, Australia & Holland apart from touching the many ports the world over.

I immediately returned to serve the Klang Port Authority to fulfil the scholarship contract, thus being the 1st Malaysian Foreign Going Master Mariner for the port. Again I rose in ascending positions, then went on to serve Penang Port Commission, Ministry of Transport and went on to join the private sector to develop the Oil and Gas terminals at Pengerang, Johor.

In between my postings, I furthered my studies at OHIO Uni for an MBA and the International Maritime Academy, Holland for my post graduate Diploma in Port and Shipping Administration.

I retired from active service 5 years ago, after giving my best in developing Pengerang Terminals. Then I asked myself, what do I do after my retirement? How will I fill my days from dawn to dusk after the many years of active duty? Do I just rot and await the final days?

I then remembered the words of a very notable figure who had delivered a speech in one of our JUSA classes where I was one of the students. That notable figure was the late Tan Sri Ani Arope, the Chairman of TNB then. And the famous words that he delivered were 'Ladies and Gentlemen, when you all reach the pension age please do not retire but please RETYRE!!'

And those very words are still fresh in my mind till today... I am glad that I am following his advice of RETYREMENT.

I must admit that now my days are kept busy doing part time consultancy with a maritime related company, housekeeping at the village mosque and attending to household chores apart from visiting relatives and friends.

Thus my advice too to all who are approaching the pension age....please RETYRE and don't retire. Stay well and stay healthy always!

Thank you so much!

Dato' Captain Hj. Abdul Rahim bin Abd. Aziz FCILT is a highly respected maritime professional with over 40 years of experience in shipping, port management, and maritime consultancy. He has held senior leadership positions with MISC, Port Klang Authority, Penang Port Commission, the Ministry of Transport, and Pengerang Marine Operations. Currently, he serves as Director of Projects and Senior Marine Consultant at Kasi Maritime. A Fellow of the Chartered Institute of Logistics and Transport (FCILT), he holds an MBA from Ohio University and has received several national honours in recognition of his outstanding contributions to Malaysia's maritime industry.



**Dato' Captain Hj. Abdul Rahim bin
Abd. Aziz FCILT - F 0130**

Professional Reflection

FROM MERDEKA TO MOBILITY: MALAYSIA'S JOURNEY TOWARDS A CONNECTED NATION

Ts Dr. Nuur Fathin Roslan CMILT
Senior Lecturer, UniKL MITEC, PASIR GUDANG, JOHOR

Every 31 August, Malaysians celebrate Merdeka as a symbol of independence, unity, and the nation's journey towards progress. Since gaining independence in 1957, Malaysia has undergone a remarkable transformation in its economy, society, and infrastructure. One of the important elements behind this progress is transportation, which has continuously connected people, communities, businesses and regions. From roads and railways to ports and airports, transportation infrastructure has played an essential role in supporting national development. In many ways, Malaysia's journey from Merdeka to the present is also a journey from limited connectivity towards a more integrated and accessible nation.

Over the decades, Malaysia has invested significantly in transportation infrastructure to support economic growth and improve connectivity. The development of highways, railway networks, airports, seaports, and urban public transportation has enabled people and freight to move more efficiently across the country and beyond. Transportation has also supported the growth of manufacturing, tourism, agriculture, trade, and logistics activities. More importantly, reliable transport networks help connect urban and rural communities, providing greater access to employment, education, healthcare, and business opportunities. Therefore, transportation should not be viewed simply as a means of moving people or freight from one place to another but as a fundamental component of nation building. As Malaysia enters a new era of development, the meaning of mobility is changing. Transportation is increasingly shaped by digitalization, data, and emerging technologies. Real-time travel information, electronic ticketing, intelligent transport systems, electric vehicles, automation, and artificial intelligence are creating new possibilities for safer, smarter, and more efficient mobility. Public transportation is also becoming increasingly important as Malaysia seeks to reduce congestion, improve accessibility, and support more sustainable cities. The challenge is no longer simply to build more infrastructure but to develop an integrated transportation ecosystem where different modes of transport can work together seamlessly.

Malaysia's future mobility system must also address emerging challenges such as climate change, urbanization, traffic congestion, rising logistics demands, and disruptions caused by extreme weather events. Building a connected nation therefore requires transportation systems that are not only efficient but also sustainable, inclusive, and resilient. Greater integration among road, rail, maritime, aviation, and logistics networks can improve the movement of both people and goods. At the same time, investment in green transportation, public transit, smart infrastructure, and sustainable logistics can contribute to a more environmentally responsible future. These efforts are essential to ensuring that the benefits of mobility are accessible to communities.

As Malaysia celebrates another Merdeka, the spirit of independence can inspire us to look beyond what has been achieved and consider what needs to be built for the future. The next chapter of Malaysia's development will depend not only on physical infrastructure, but also on innovation, collaboration, technology and skilled professionals who can shape a smarter transportation and logistics ecosystem. Merdeka gave Malaysia the freedom to determine its own future, mobility gives Malaysians the ability to move towards that future. Our journey towards a connected nation reminds us that transportation is more than the movement of people and goods, but it is a pathway to opportunity, progress and unity. From the roads and railways of the past to the smart and sustainable mobility systems of the future, every step forward reflects the nation's aspiration to build a better quality of life for all Malaysians. The future of Malaysia's mobility will depend on our ability to embrace innovation, strengthen collaboration and develop resilient and sustainable transport solutions. Merdeka is not only about remembering how far we have come, but also about moving confidently towards where we want to go. Selamat Hari Merdeka! May Malaysia continue to prosper in peace, unity, and harmony.

Professional Reflection

**BEYOND THE RTS LINK: JOHOR BAHRU CONFRONTS THE CHALLENGE OF BECOMING MORE WALKABLE
TRANSPORT EXPERTS SAY JOHOR BAHRU'S CITY CENTRE LACKS A CONNECTED PEDESTRIAN NETWORK, WHILE AUTHORITIES EXPLORE SOLUTIONS AND EXCHANGE IDEAS WITH GLOBAL FIRMS INCLUDING ZAHA HADID ARCHITECTS.**



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- ✓ Installment Plan
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- ✓ Degree + 5 Years Working Experience
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CONTACT US

☎ +60 11-5965 8683 (Ms Elly)

☎ +60 11-5866 0268 (Mr Aaron)

☎ +60 16-240 7088 (Ms Syira)

☎ +60 11-5965 9055 (Mr Miko)

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PUBLIC TRAINING (IN-PERSON) FACE-TO-FACE

International Maritime Dangerous Goods IMDG Code General Awareness

Date: 26th – 27th October, 2026
Time: 9am-5pm
Venue: Crystal Crown Hotel, Port Klang



Who should attend?
All personnel involved in the transportation of dangerous goods by sea. Preferably Executives and above.

The **IMDG Code General Awareness** is the 1st step towards competency and certification for all shore-based personnel involved in the transportation of packaged dangerous goods by sea. Amplified in the SOLAS Chapter VII and MARPOL Annex III, all packaged dangerous goods intended for sea transportation has to be in compliance of the IMDG Code.

The **IMDG Code in Part 1.3** states the mandatory requirement for training and certification by the National Competent Authority (NCA) for all **Shore-Based** personnel involved in the transport of dangerous goods by sea. The NCA in Malaysia and certification body is the **Malaysian Marine Department**.

Learning Outcomes:

By the end of this training, you should be able to:

- ✓ Understand the role of IMO and the provisions of the IMDG Code provided for the safe movement of dangerous goods in packaged form
- ✓ Identify the nine (9) hazard classes
- ✓ Demonstrate the ability to read the dangerous goods list and to navigate through the volumes 1, 2 as well as the supplementary guide
- ✓ Explain the need for proper packaging, marking, labeling, placarding, documenting and certifying the dangerous goods for shipment by sea
- ✓ Analyze the Safety Data Sheet- SDS

Covers (not limited to)

- All Parts of the IMDG Code
 - Volume 1
 - Volume 2
 - Supplement Guide
- CTU Code
- International Convention of Safe Containers (CSC) 1972
- Global Harmonised System

Accredited by
The Chartered Institute of Logistics and Transport



PUBLIC TRAINING (IN-PERSON) FACE-TO-FACE

International Maritime Dangerous Goods IMDG Code General Awareness

Date: 26th – 27th October, 2026
Time: 9am-5pm
Venue: Crystal Crown Hotel, Port Klang



Administrative Details:
Please inform us in writing if you intend to cancel. **No refunds or carry forward are given to cancellation by delegates less than 7 days before the event. A 50% administrative charge will be retained on other cancellations.** Please substitute an alternative delegate if you wish to avoid cancellation penalties.

CLLB SDN BHD (604256A)
Tel: 03-3372 7993 / 3383 0177
Fax: 03-3372 6993
Email: sales@cllb.com.my
sales@cllb.com.my; info@cllb.com.my
www.cllb.com.my

Participant Name, NRIC No & Email ID

Company name, H/P & Designation

Reshma Yousof, CMILT
Founder & Managing Director of CLLB Sdn Bhd
Dangerous Goods Safety Advisor – DCSA – Scottish Qualifications Authority (1594975/131014)
Charter Member: Chartered Institute of Logistics & Transport
Malaysian Maritime Education and Training Association-MMYET

CLLB Sdn Bhd



WAREHOUSING & SUPPLY CHAIN MANAGEMENT for the Oil & Gas Sector

A Practical 2-Days Programme for Supervisors and Executives in Oil and Gas Operation

Date: 21st – 22nd September, 2026 Time: 9am – 5pm Venue: Ibis PJCC, Petaling Jaya

WHAT WILL YOU LEARN

- Supply Chain Structure in Oil & Gas
- Warehouse Operations for Oil & Gas Facilities
- Storage & Safety Requirements
- Inventory Management for High-Value & Critical Items
- Procurement in the Oil & Gas Sector
- Inventory Control, Documentation & Technology
- Risk Management in Supply Chain & Warehousing

WHO SHOULD ATTEND?

- Supervisors
- Coordinators
- Executives
- Anyone needing practical, real-world skills without technical complexity

TRAINER
Mohd Asnor Azz
MSc graduate with 30+ years' experience in production, logistics, and supply chain, including senior roles in Hestle, BAT, DHL, MISC, P&G Logistics, and CEO of KTM Distribution. Trilingual in English, Malay, and French.

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SCAN TO REGISTER

SUPPLY CHAIN PLANNING & OPERATIONS EXCELLENCE

Date: 28th – 29th September, 2026
Time: 9am – 5pm
Venue: Klang Valley

Overview
This 2-day training provides participants with practical knowledge and strategic insights into modern supply chain planning and operational excellence. The program focuses on improving planning accuracy, operational efficiency, inventory optimization, logistics coordination, and supply chain responsiveness in today's dynamic business environment. Participants will learn industry best practices, planning methodologies, operational improvement strategies, and digital supply chain approaches to enhance overall supply chain performance and business continuity.

Learning Objectives

- Understand end-to-end supply chain planning and operations processes
- Improve demand forecasting and inventory optimization capabilities
- Learn practical strategies for operational efficiency and cost reduction
- Strengthen warehouse, logistics, and distribution performance
- Develop integrated planning and cross-functional coordination approaches
- Enhance supply chain visibility, agility, and responsiveness

Target Audience

- Supply Chain/Logistics / Operations/ Warehouse Managers
- Planning & Inventory Executives
- Procurement Professionals
- Distribution & Transportation Teams
- Production & Manufacturing Personnel
- 3PL & Logistics Service Providers

Topics Covered

- Introduction to Supply Chain Planning
- Demand Planning & Forecasting
- Inventory Planning & Optimization
- Sales & Operations Planning (S&OP)
- Capacity & Resource Planning
- Supply Chain Operations Management
- Warehouse & Distribution Operations
- Transportation & Logistics Planning
- Risk Management & Supply Chain Resilience
- Digital Supply Chain & Performance Measurement

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LEARNING & DEVELOPMENT CORNER

LEAN LOGISTICS: STRATEGIES TO REDUCE WASTAGES IN LOGISTICS

Date: 02nd - 03rd September, 2026 | Time: 9am - 5pm | Venue: Wyndham Acmar Klang

Overview

In today's highly competitive logistics and supply chain environment, organizations must continuously seek ways to improve efficiency, reduce costs, and enhance customer value. Lean Logistics focuses on identifying and eliminating activities that do not add value to the customer while optimizing the flow of materials, information, and resources throughout the supply chain.

This practical two-day programme introduces participants to Lean Thinking and the 8 Wastes (DOWNTIME) commonly found in logistics and supply chain operations. Participants will learn how to identify waste through observation, process mapping, and workplace analysis, and develop practical improvement initiatives that drive operational excellence, productivity, and profitability. Through real-world logistics examples, case studies, group exercises, and process improvement activities, participants will gain the skills needed to recognize inefficiencies and implement continuous improvement strategies within warehousing, transportation, inventory management, distribution, customer service, and administrative processes.

Learning Objectives

- Gain understanding of lean operations in logistics & supply chain management
- Learn the Eight (8) wastages in operations
- Ways to identify the wastages through process mapping
- Learn to measure the activities related to productivity
- Apply techniques using SMART approach
- Eliminate non value adding activities to reduce cost
- Review and measure productivity as continuous improvement process

Target Audience

- Supply Chain/Logistics / Operations/ Warehouse Managers
- 3PL & Logistics Service Providers

Topics Covered

- Introduction to Lean Management
- Impact of wastages in Logistics & Supply Chain to businesses
- The Eight wastages in Operations
- Identify wastages through value stream mapping
- Measure & record the activities and analyse to efficiency & cost
- Identify ways to minimise, reduce or eliminate the wastages
- Use SMART technique to do
- Improvements Measure Productivity & Report



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PUBLIC TRAINING (IN-PERSON) FACE-TO-FACE

International Maritime Dangerous Goods IMDG Code General Awareness

Date: 01st - 02nd September, 2026
Time: 9am-5pm
Venue: Crystal Crown Hotel, Port Klang

Who should attend?
All personnel involved in the transportation of dangerous goods by sea. Preferably Executives and above.

The IMDG Code: General Awareness is the 1st step towards competency and certification for all shore-based personnel involved in the transportation of packaged dangerous goods by sea. Amplified in the SOLAS Chapter VII and MARPOL Annex III, all packaged dangerous goods intended for sea transportation has to be in compliance of the IMDG Code.

The IMDG Code in Part 1.3 states the mandatory requirement for training and certification by the National Competent Authority (NCA), for all **Shore-Based** personnel involved in the transport of dangerous goods by sea. The NCA in Malaysia and certification body is the Malaysian Marine Department.

Learning Outcomes:

- By the end of this training, you should be able to:
- Understand the role of IMO and the provisions of the IMDG Code provided for the safe movement of dangerous goods in packaged form
 - Identify the nine (9) hazard classes
 - Demonstrate the ability to read the dangerous goods list and to navigate through the volumes 1, 2 as well as the supplementary guide
 - Explain the need for proper packaging, marking, labeling, placarding, declaring, and certifying the dangerous goods for shipment by sea
 - Analyze the Safety Data Sheet- SDS

Covers (not limited to)

- All Parts of the IMDG Code
- Volume 1
- Volume 2
- Supplement Guide
- CTU Code
- International Convention of Safe Containers (CSC) 1972
- Global Harmonised System

Accredited by The Chartered Institute of Logistics and Transport



PUBLIC TRAINING (IN-PERSON) FACE-TO-FACE

We hereby confirm that (please tick accordingly):

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We will NOT BE CLAIMING under HRD Corp Claimable Course: SRL-Khas Scheme. Payment will be made to account payee CLLB Sdn Bhd by cheque or bank transfer.

Participant Name, NRIC No & Email ID

Company name, H/P & Designation

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Reshma Yousuf, CMILT

Founder & Managing Director of CLLB Sdn Bhd

Dangerous Goods Safety Advisor - DSGA - Scottish Qualifications Authority (2947993/1910141)
Charter Member: Chartered Institute of Logistics & Transport
Malaysian Maritime Education and Training Association-MMYET



Remote Online Learning

International Maritime Dangerous Goods IMDG Code General Awareness

Date: 14th - 15th September, 2026
Time: 9am-5pm
Venue: Remote Online Learning

Who should attend?
All personnel involved in the transportation of dangerous goods by sea. Preferably Executives and above.

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PUBLIC TRAINING (IN-PERSON) FACE-TO-FACE

International Maritime Dangerous Goods IMDG Code General Awareness

Date: 08th - 09th September, 2026
Time: 9am-5pm
Venue: AC Hotel By Marriott Penang

Learning Outcomes:

- By the end of this training, you should be able to:
- Understand the role of IMO and the provisions of the IMDG Code provided for the safe movement of dangerous goods in packaged form
 - Identify the nine (9) hazard classes
 - Demonstrate the ability to read the dangerous goods list and to navigate through the volumes 1, 2 as well as the supplementary guide
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Reshma Yousuf, CMILT

Founder & Managing Director of CLLB Sdn Bhd

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Fax: 03-3372 6993
Email: sales@cllb.com.my
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info@cilt.org.my

www.cilt.org.my

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